

# Appendices



## **Canton Master Plan : Phase II Preliminary List of Key Master Plan Issues**

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*The Goals and Policies phase of the Canton Master Plan resulted in a positive and informative exchange of ideas on what the primary issues of concern were for the town in a number of topic areas. It also provided an opportunity to discuss alternate visions or desires for Canton's future. As we begin work on Phase II of the Master Plan, it is important to reflect on the key issues raised by the MPSC, town residents, business community and town administration – and others who participated in the various outreach activities during last year's Phase I efforts.*

As a way of helping the Consulting Team to prioritize the master plan issues, we are asking you to do the following:

1. Circle the three elements/headings you feel are most critical to the future of Canton.
2. Go through the elements and add/change any of the issues listed
3. Under each element circle what you feel to be the most important issue.

***Directions:***

➤ Circle the three elements/topic areas you feel are most critical to the future of Canton:

- Transportation
- Economic Development
- Open Space and Recreation
- Public Facilities and Services
- Natural and Cultural Resources
- Housing
- Land Use
- Town Center

□ Redevelopment Opportunities

**Directions:**

- Go through the elements/topic areas and add/change any of the issues listed
- Under each element circle what you feel to be the most important issue.

**Transportation**

- Commuter cut through traffic
- East-west access
- Traffic flow in town center
- Parking in center and at commuter rail stations
- Alternative modes of transportation
- Other:

**Economic Development**

- Need for commercial clusters other than in center
- Increase tax base
- Other:

**Open Space and Recreation**

- Create open space system/links
- Need more recreational facilities
- Increase physical access to and awareness of existing resources
- Increase inventory, acquire more/explore alternatives to purchasing
- Other:

**Public Facilities and Services**

- Water Resources
- Flooding in the Southwest of Town
- Other:

**Natural and Cultural Resources**

- Protect natural resources

Other:

**Housing**

- 40 B Strategy
- Affordability
- Densification
- Multi-family
- Other:

**Land Use**

- Mixed use approach in new development
- Pedestrian/bicycle links
- Other:

**Town Center**

- Make more pedestrian friendly
- Needs a focal point
- Lack of aesthetic appeal/sense of place
- Improve goods and services/retail
- Other:

**Redevelopment Opportunities**

- Plymouth Rubber
- Other:

**OTHER:**

## **Canton Master Plan : Phase II**

### **Prioritizing Key Master Plan Issues**

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The following is a preliminary list of key issues for the master plan. It incorporates the Master Plan Steering Committee comments from the discussion we had at the meeting on May 14<sup>th</sup>. Please take a moment to circle the issue you feel is the most important under each element or topic area (if there is a tie between two issues, then circle them both). Once you have done so, please fax pages 2-4 to me or send it surface mail.

Daphne Politis  
Six Dover Lane  
Lexington MA 02421

Fax: 781-862-3193

Please try and complete this form by Friday, May 30.

## **Transportation**

- Commuter cut through traffic
- East-west access
- Traffic flow in town center
- Parking in town center
- Alternative modes of transportation
  - Orange line extension
  - Fall River/New Bedford line
  - Bike path/walking path
  - Sidewalks
  - Parking at commuter rail
  - Regional shuttle buses
- Traffic management
- Truck by-pass route – avoid viaduct
- Parallel access road to 138
- Other:

## **Economic Development**

- Need for commercial clusters other than in center
- Increase tax base
- Make 138 more attractive
- Marketing/outreach to desirable businesses
- Transportation impact, esp. 138
- Need for industrial development
- Other:

## **Open Space and Recreation**

- Create open space system/links
- Need more recreational facilities
- Increase physical access to and awareness of existing resources
- Ponkapog Golf Course
- Increase inventory, acquire more/explore alternatives to purchasing
- Bikepaths/walking paths
- Consider dedicated Park Commissioner
- Other:

### **Public Facilities and Services**

- Water Resources (local and regional)
- Flooding in the Southwest of Town
- Consider regional public safety program
- Need new elementary school
- Need Senior Center / Community Center
- Sewer system
  - Stoughton extension
  - Part of town still on septic system
  - Need to upgrade system
- Other:

### **Natural and Cultural Resources**

- Protect natural resources
  - Ponkapog Pond and Brook
  - Blue Hills Reservation
  - Little Blue Hill
  - View of Blue Hills
  - Canton River
  - Reservoir Pond
  - Water in town center – under accessed and under appreciated
- Preserve and enhance historic and cultural resources
  - Current DPW site historic
  - Tildon House
  - Signal Hill – archaeological
  - Churches
  - St. Jerard's Kids Club
  - High school international student/exchange program
  - Native American heritage
- Other:

### **Housing**

- 40 B Strategy
- Affordability
- Densification
- Multi-family
- Low-income
- Senior housing
- Tear downs/redevelopment
- Assisted living
- Other:

### **Land Use**

- Mixed use approach in new development
- Pedestrian/bicycle links
- Undesirable/incompatible land uses
- Other:

### **Town Center**

- Make more pedestrian friendly
- Needs a focal point (town green, plaza)
- Lack of aesthetic appeal/sense of place
- Improve goods and services/retail
- Need for off-street parking or parking structure
- Views/access to water
- Other:

### **Redevelopment Opportunities**

- Plymouth Rubber
- Brownfield sites
- Draper
- Emerson and Cummings (Washington Street and Walpole Street)
- Housing Redevelopment
- Other:

### **OTHER:**

### **Town Governance**

- Need better communication and understanding between town departments



**Route 138 Corridor Economic Opportunity District Questionnaire**  
**Canton, MA**  
September 24, 2003

*What kind of growth does the community want in the Route 138 Corridor? Please respond as indicated. Thank you.*

Do you favor village style development?  
Response:

Do you favor an emphasis on recycling of existing buildings and land?  
Response:

Do you favor creating an overlay district, which allows fairly dense mixed-use development (similar to Canton Center)?  
Response:

Do you favor mixed-uses to include: office, retail, and residential?  
Response:

What kind and type of residential development do you favor?  
Response:

Do you favor the prohibition of "Big Box" retail stores?  
Response:

**Route 138 Corridor Economic Opportunity District Questionnaire**

Distributed to the Master Plan Steering Committee

4 respondents to date

Question	Yes/No		Comments
Do you favor village style development?	Yes 4	No	<ul style="list-style-type: none"> <li>• “In certain defined areas which extent known in advance”</li> <li>• “Stoughton Line only Blue Hills end of 138”</li> </ul>
Do you favor an emphasis on recycling of existing buildings and land?	Yes 4	No	<ul style="list-style-type: none"> <li>• “keep area for business – jobs, live &amp; work in Canton”</li> <li>• “mixed use”</li> </ul>
Do you favor creating an overlay zoning district, which allows fairly dense mixed-use development (similar to Canton Center)?	Yes 2	No 2	<ul style="list-style-type: none"> <li>• “depending on where and what impact is has”</li> <li>• “it would increase traffic unless it is assisted living”</li> </ul>
Do you favor mixed uses to include: office, retail and residential?	Yes 3	No 1	<ul style="list-style-type: none"> <li>• “it keeps everything vital”</li> <li>• “no, except for Blue Hills/Stoughton line and the ends of Rt. 138; need sidewalks &amp; more attractive business development”</li> </ul>
What kind and type of residential development do you favor?			<ul style="list-style-type: none"> <li>• “very limited”</li> <li>• “village style on the Stoughton line &amp; Blue Hills only”</li> <li>• “not mixed”</li> <li>• “age specific”</li> </ul>
Do you favor the prohibition of “Big Box” retail stores?	Yes 2	No 1	<ul style="list-style-type: none"> <li>• “prohibit on Rt. 138, maintain business, research, office uses, assisted living, mini-bus service</li> </ul>

**Canton Public Meeting  
Williams Estate, 92 Pleasant Street.  
Wednesday, June 11, 2003 at 7:30 PM**

Nineteen residents and former long time residents attended the Public Meeting facilitated by Planners Collaborative, Inc. The meeting's purpose was to present the draft elements of Housing, Transportation and Economic Development. Preliminary findings were presented in order to solicit input from the Town's residents.

The following summarizes their comments:

ECONOMIC DEVELOPMENT

*"What type of businesses do we want to attract? What's best for the tax base, best for traffic, best for the neighborhoods, and [to] create more jobs . . ."*

I. Current Business State

- A. Many vacancies on Route 138.
- B. Desire to increase the tax base.

II. Environment Concerns

- A. Current
  - 1. Air quality on Route 138,
  - 2. Blue Hills Country Club - EPA cites for violations.
- B. Future
  - 1. Impact of additional development

III. Traffic

- A. Increased development may cause
  - 1. Volume congestion AND/OR
  - 2. Flow congestion from increase in curb cuts (stifles flow).
- B. Town Center: Lack of off-street parking stifles economic development.

IV. Community Goals

- A. Control character of development
  - 1. Promote destination business,
  - 2. Create local jobs.
- B. Reduce curb cuts.
- C. More diverse and destination shops in center
  - 1. Desired Effect: reduce through traffic.
- D. Minimize environmental impacts of added development.

V. Potential Strategies

- A. Town proactive in attracting (new) businesses
- B. Town provides grants and other assistance to older industries
- C. Use MA regulations (especially on the Curb cut issue)
  - e.g. Business must apply reapply to state if:
    - a. Business changes at a location AND
    - b. Change significantly alters use.
- D. Revive Industrial Development Commission. Its function
  - 1. Identified and solicited desirable commerce and industry AND
  - 2. Helped business through regulatory process.

HOUSING

*"[The developers,] pushing for 180 units on Randolph Street . . . with another 300 that are going to be right next door [in Randolph] . . . will really mess up Randolph Street."*

*"Do we really want to do anything for low income people? . . . Many of them are residents of Canton and can't afford to live here. Canton really needs to answer that question."*

I. DATA issues

- A. How to count number of house units and calculate percentage.
- B. Demographic forecast assumptions made by MAPC:
  - 1. School age projections
  - 2. Elderly.

II. Near term goals

- A. Create Housing strategy,
- B. Planning Board to review and adopt interim house plan (Chap. 40B).

III. Affordable Housing (Compliance with 40B)

- A. Size?
  - 1. One site with 180+ units vs.
  - 2. Three sites of 65 (one created per year)
- B. Location:
  - 1. Size:
    - a. Smaller sites
      - (1) Put less burden on specific area,
      - (2) Conversion of individual existing buildings.
    - 2. Criteria possibilities:
      - a. Walk to train station,
      - b. Walk to Stoughton center,
      - c. Town-owned land,
      - d. Privately owned greenfields.
- C. Current Status:
  - 1. Town owned parcel in interim report.
  - 2. Rt. 138 site
    - a. Good:
      - (1) State-owned road: state maintains road.
    - b. Bad:
      - (1) Traffic generation.
      - (2) Randolph side of the development
        - (a) Additional traffic.
        - (b) Can't control Randolph part.

IV. Tools

- A. Planning board to limit size of development.
- B. Historic home rezoning - allow renovation into 2-4 family homes
  - 1. Allows empty nesters to make use of large home
  - 2. Might create housing options for lower income people.
    - a. Guaranteed by deed restrictions.
- C. Accessory apartment
  - 1. Review existing zoning,
  - 2. Review how accessory apartments are defined
    - a. Check for variances in various zoning districts.

TRANSPORTATION

*"People from Sharon and Stoughton drive through [Canton Center]."*

*"There is a clear difference between destination business or pass through traffic business. Whatever you put there [must] fit the traffic pattern."*

I. ROUTE 138

A. Concerns

1. Additional housing and economic development impacts on traffic.
2. Curb cuts (turning cars slow down flow)
  - a. Too many right now AND
  - b. Concern more business will cause more curb cuts.

B. Potential Tools

1. Regional shuttle buses,
2. Coordinate of traffic signals regionally,
  - a. Coordinated fiber optic control systems
    - (1) Traffic signal timing AND
    - (2) Volume sensors
  - b. Examples: Rt. 9 and Rt. 20 in Natick and Framingham.
  - c. (See Housing: state regulations on business applications)
  - d. Multiple businesses use one curb cut.
3. Limit development.

II. Town Center

A. Concerns:

1. Post office generates huge traffic
  - a. Heavy non-resident use.
  - b. Major purpose of traffic is to drop of mail.
2. Center might be a pass through rather a business destination.
3. Lack of crossover, gird, and by pass.

Note: Trucks have by-pass to I-95 (which is good).  
Trucks have trouble negotiating the viaduct (bad).

B. To determine:

1. Town center: a business destination or a pass through?
2. What factors make the center a destination or a pass through?

C. Possible Goals

1. Washington Street:
  - a. Improve Traffic Flow/reduce through traffic:
    - (1) Reduce secondary road left turns onto Washington St.
    - (2) Make part of Washington Street one-way.
    - (3) Create a traffic bypass around the center.
  - b. Improve destination aspect
    - (1) Widen sidewalks - outdoor eating.
  - c. Models:
    - (1) Davis Square, Somerville.
    - (2) Hyannis, MA.

D. Center Parking

1. Status:
  - a. No designated municipal lot.
  - b. 6:1 parking ratio for restaurants behind Canton Cleaners
    - (1) Formerly 2:1

- c. Walgreens agreement - 15 spaces closet to Washington St.
  - (1) For non-commuter use.
  - (2) Enforcement issue (against train commuters)
    - (a) Town: Walgreens duty to enforce,
    - (b) Walgreens: Towns duty to enforce.
    - (c) Result: no one enforces.

2. Perceptions:

- a. Limited off street parking hinders economic development.
- b. Small parcel w/dilapidated house could convert to parking.

3. Potential Tools:

- a. Meters,
- b. Validated Parking,
- c. Underground parking at Walgreens site (note the expense).

III. Bicycle and Pedestrian

- A. Create a system of links - York St. to Blue Hills Regional Area.
- B. Develop site between
  - 1. Washington Street AND
  - 2. Plymouth Rubber/Viaduct area.
  - 3. Keep railroad and river as boundaries and barriers.
- C. Rail site/Brownfield site near Dedham.

IV. TRANSIT

- A. Bus services needed (e.g. to Rt. 128/I-95)
- B. Possible future developments (beneficial)
  - 1. Orange line extension,
  - 2. AMTRAK access to T.F. Green Airport.

V. COMMUTER RAIL

- A. Parking
  - 1. Charging for parking?
    - a. Green Lodge St. discussion:
      - (1) Canton owned so could be resident only parking
      - (2) Can be eliminated,
      - (3) Can charge for parking.
  - 2. Allocate Primary Benefits for Residents
    - a. Negotiate with MBTA for resident priority parking?
    - b. Concern about out-of-towners using facilities
  - 3. Unused parking:
    - a. Reduce price for large MBTA garage.
  - 4. New Parking:
    - a. Build town-controlled parking garage.
    - b. Town can purchase/own a lot -
      - (1) No funding now
      - (2) Consider for long term.
  - 5. Private lots
    - a. Canton Junction.
  - 6. Improving access from lots to rail: Green Street.
- B. New Services:
  - 1. New Bedford Extension - station on northeastern line.

Canton Master Plan  
Phase II  
Public Meeting  
Town Hall  
Salah Meeting Room  
7:00 p.m. – 10:00 p.m.

*Write Up of Public Comments*

The Consultant Team of Planner's Collaborative, Inc. presented preliminary findings regarding inventory and analysis and preliminary observations with regard to the following master plan elements:

- Public Facilities
- Natural and Cultural Resources
- Open Space and Recreation

Following the presentation of each master plan element, those present at the meeting were asked to comment. The following is a list of comments made by the public meeting participants.

**Public Facilities**

**Schools**

- acquire land for another elementary school, fastest growth in the Southeast section
- talk to Irene Kaplan, School Superintendent
- need for new enrollment projections

**Fire Station** (new): share facilities with Stoughton, but not companies

**Hansom School area** : new growth area – needs study regarding impacts on fire station, water system, etc.

**Senior Center**

- 1/3 of Building A is available
- mixed feelings: some think that Building A is a natural location and compatible use for a teen center rather than a senior center and that the senior center should be located next to the Elliot Building
- need for affordable/assisted living
- no consensus re: combined or separate teen/senior center
- think about desirable in terms of access difference, i.e. seniors move in groups in van, teens are more flexible – bike, walk, get a ride
- many of Canton's elders tend to be concentrated in the Southwestern part of town.

## **Natural and Historic Resources**

- Try and get state aerial photographs
- More access to the River, particularly downtown may change future perceptions of natural resources
- Ground water recharge – think about alternatives such as in new developments incorporate permeable sidewalks, more green areas around buildings.
- Board walk along Forge Pond along Town side, bridge over the River and link to Village Pond side is on Town-owned land, would be a big contribution to downtown. The bridge over the River is part of a Grant, waiting for funding.
- Water quantity and quality issues are associated with sewerage other parts of Town.
- How can Town protect environmental resources from development, like the new ramps at I-95 and the I-93/Route 128 Interchange improvements?
- Canton is a North-South town and there will be more attempts to increase highway capacity here.
- Town should re-write Scenic Ways by-laws so that they return to their “full form.”
- Water rights belong to Plymouth Rubber – Town should try to acquire these.
- ST. Mary’s Cemetery is beautiful historic garden with headstone of P. Indian is in disrepair and neglected.
- MWRA may request that the Town do a better job of water balance.
- Lay out the possible connections -- walkways and bike paths – that connect the Neponset River, Pequitside Farm, Williams Estate, Mass. Hospital School, Golf Course, MDC Reservation, Elliot Woods, Galvin School, Kennedy School... etc.... enhance walkability, safety, connect natural and cultural resources, create a fitness trail, “Canton Walk”, the “Neponset River Valley Trail.” By laying out where connections should be private and public development can contribute to the system incrementally.
- Canton’s “emerald necklace”... boardwalk on Forge Pond would help to complete connections to existing paths.
- The Town should acquire that part of the Mass. Hospital School not being used by the school (total parcel is approximately 65 acres)
- There is a network of dams throughout the town. These need to be surveyed as to what condition they are in.
- Provide tax incentives to encourage new and renovated development to be in keeping with historic preservation.



- Provide tax incentives (like Chpt. 61A) for the preservation of open space (if 10 years x break, if 15 years preserved as open space, give more of a break, etc.)
- Create a local historic district. Being on the National Register offers some protection but not as much as creating historic districts. Really need historic districts in town.
- Currently the Historic Commission is surveying historic houses.
- This year a demolition delay (of 6 months) by-law was passed.

### **Open Space and Recreation**

- Do a comparison of open space and recreation facilities – differentiate between Town-owned, State-owned and privately owned. Fear that the large amount of state owned land will result in unanticipated development.
- There are currently at least 3 private proposals for the development of the Ponkapoog golf course.
- State-owned land may be under pressure (especially for transportation uses) so try to get more home rule or more stringent protection... re-zone some land to parks and recreation.
- Increasing land values impact private golf courses (last year some courses lost some patrons, also so many courses in town)
- Connect open spaces, integrate with trails.
- The Conservation Commission developed a recent edition of walking trails , Pequitside Farm, the “Saratoga Project”
- Implement zoning by-laws to restrict development, which include such criteria such as car trips, density, etc. This could help to protect/guide development in golf courses. Require that there be a certain percentage of permeable surface in new developments for water protection.
- Golf courses are currently zoned as SRA –for single-family homes. Should be re-zoned to reflect desired type of development. The Town does not want them developed as traditional detached single-family houses.
- Take care in locating playing fields – not too close to waterways because the fields are fertilized and then pollute the water.
- Develop regional water agreements.
- The Planning Board recently began to require a playground parcel set-aside for new subdivisions (e.g. 12000 sf. Playground being developed at Randolph Street sub-division; will be maintained by the Home Owners Association.

- The Town has cluster development in zoning. Developers don't use cluster zoning even though it is available. They see it as too complicated. Question: Can the Planning Board decide whether or not development should be conventional or cluster on a case-by-case basis?

### **Small Group Exercise/ Preliminary Plan Recommendations:**

Consultant Team presented a list of Constraints and Opportunities identified for the planning of Canton. These were:

#### **Opportunities and Constraints**

- ❖ Opportunities & Constraints
- ❖ Location/Accessibility
- ❖ Economic Diversity
- ❖ Natural & Cultural Resources
- ❖ Changing Demographics
- ❖ Traffic, Parking, & Circulation
- ❖ Build-out expected by 2025
- ❖ Water Balance
- ❖ Maintain High Quality of Facilities
- ❖ Under-served Segments of Population
- ❖ Maintain Tax Base
- ❖ Chapter 40b Requirements

The team then presented a list of master plan planning areas developed for the purpose of the plan. These are:

#### **Master Plan Planning Areas**

- ❖ Canton Center
- ❖ Route 138 area
- ❖ York Street area
- ❖ Foot of Blue Hills
- ❖ Golf courses and Hospital School Site
- ❖ Neponset River
- ❖ Redevelopment Parcels
  - Plymouth Rubber
  - Draper Mills

The groups were asked to work with the Opportunities and Constraints and the Master plan planning areas and to develop some thoughts regarding recommendations for the master plan. The following summarizes the groups' responses.

## **Group #1 (Facilitator: Bill Giezentanner)**

This group really focused on traffic issues for most of the session.

### Route 138

They commented on the need to implement a Route 138 corridor study that had been done sometime recently. They said it recommended the following (or they would like to see the following implemented as part of follow-up)

- Lower speed limit on Rt. 138
- Improve sight lines at certain curves, especially on the southern portion of the road
- Control curb-cuts
- Synchronize traffic lights to control speed
- Improve roadway design characteristics for safety and discourage cut-thrus
- Rt. 138 revitalization should consider residential abutters and improve aspects of their quality of life

### Route 95/93/128—Dedham Street Slip Lane

They mentioned much confusion by traffic, especially truck traffic that becomes lost at this intersection and ends up exiting onto town streets trying to find their way. They felt that improved signs might help reduce this problem. They were worried that the proposed slip lane at Dedham Street would make this problem worse.

Another worry was that the slip lane would encourage cut-thru traffic on Pleasant Street and Washington Street.

### East/West Connector

They wanted an East/West Connector. They noted the logic of Dan Road connecting with Lincolnshire Drive and expressed frustration that the neighbors buying a parcel and putting a conservation restriction on it had blocked that route.

Comment that an East/West Connector, partly in Stoughton but on Canton owned land, was the current option.

### Waterfront Downtown

They noted that Canton had the potential to develop a “waterfront” downtown. The ponds and river could be made more of a feature of Canton Center and make it more of a destination. Moving the Post Office trucks out of the downtown would also improve the Center’s attractiveness and reduce congestion. They suggested keeping a branch PO in the Center, but moving the trucks to the Draper Bros. Site.

### Water Access

*They called for generally improved access to all of the water bodies in town, ponds, the Neponset River, etc.*

### Trails and Sidewalks

They wanted a much more extensive network of trails and sidewalks through out the town. Routes along waterways, golf courses, and sidewalks could link many of the town’s open spaces.

### Neponset River Trail

*They mentioned the state's proposal to develop a trail along the Neponset River that would connect to the downstream Neponset River Trail. They mentioned the need for walkways/trails underneath Route 95.*

### **Group #2 (Facilitator: Brian Barber)**

The group of about 8 people concentrated initially on where trails might go. The potential trails are shown very generally on the map we worked with.

Three major trail areas were defined.

- 1<sup>st</sup>: A system in the middle of the town connecting Reservoir Pond with the Audubon Society land, then proceeding along Pequit Brook to Forge Pond to connect with pathways there leading the Town Center.
- 2<sup>nd</sup>: A system in the Balancing Rock area in the southeast part of town, running through the Ward Well area, connecting with the Irish Cultural Center and then connecting through the golf course in the area and then to the south side of Reservoir Pond, possibly connecting with the 1<sup>st</sup> system.
- 3<sup>rd</sup>: Extensions of the existing Warner Trail along the Neponset River, from the Blue Hills to the Sharon town line. This trail has the greatest potential to connect with regional trail systems to the north and the south. There is a "Friends of the Warner Trail" organization to work with on this. This system could be connected with the others through the Town Center along the Canton River, but some people felt there would be opposition because of the residential development already in the area. People on both sides of the Canton River would want the trail to go on the other side of the river.

The group discussed the potential light industrial development along Route 138.

There was some concern about the noise and light impacts from parking on nearby residential development. There was also concern that the roadway capacity be brought up to needed capacity for the new development. There was also a concern about the loss of forested land that now serves as a buffer between the York Street area and Route 138 development.

**Write Up of Notes From  
Canton Master Plan: Phase II  
Public Meeting**

**October 22, 2003**

A public meeting was held in conjunction with the Master Plan at the Pequitside Farm Tavern. The meeting was held on October 22, 2003 from 7:00 pm to 10:00 pm. The following is a summary of public comment.

Planner's Collaborative presented the proposed plan and land use. This was followed by discussion. The consultants then presented the boundaries of a proposed viaduct district and opened up the floor for discussion regarding the district, its boundaries, and desired uses. Additional topics discussed were: creating adult entertainment zone, instituting a master plan "monitoring committee" and the founding of an Economic Development Commission.

**Center Overlay District**

- Need to be careful when making proposals to deal with the perceived potential competition of increased economic development – either in "village centers" or in the center itself – to existing establishments. Define and express the expansion of markets inherent in increasing the Center District.
- Review and make more tightly restricted regulations so that they are more compatible with residential uses (e.g. setbacks, etc.)
- No agreement on what boundaries should be.

**Rt. 138 Economic Overlay District**

- Emphasize proposed buffer area to adjacent residents
- York Street is the most restrictive (largest lot) zoning in Town, think about how to "interface" with new transition zone.
- More than one pedestrian has been killed on 138, think about improving pedestrian safety, e.g. provide sidewalks, mini-vans to work.
- Some discussion regarding proposed boundaries, especially with regard to transition zone adjacent to York Street (recent opposition in the neighborhood to multi-family housing).
- Roger has passed out a questionnaire regarding the Rt. 138 Overlay District. We will receive the responses soon. (questions include: "Do you favor village style development?", Do you favor an emphasis on recycling of existing buildings and land?, etc.). See end of Write up.

**Massachusetts Hospital School Site**

There was significant opposition to the proposal that a developer be encouraged to develop a portion of the site for housing, some restaurants and possibly a health club in exchange for developing

Instead there seemed to be relative consensus that the Town should acquire the Massachusetts Hospital School site in the long term, in the short term explore possibilities with the State (including the possibility of phased acquisition) with the goal of acquiring a significant portion of the site and:

- Take care of the golf course (perhaps it could be a potential source of revenue)
- Provide passive and active recreation
- Use the upper portion for playing fields (soccer, football and lacrosse)
- Walking trails
- Boat launch: canoeing, kayaking
- Provide a buffer to the Mass. Hospital School

**Proposed Viaduct District**

- Reuse of Plymouth Rubber (if and when possible). Owner intent to move or sell is not clear. Possible reuses mentioned were:
  - Cute little shops, restaurants, and book stores
  - Art galleries, live/work space
  - Artist studios including dance
  - Antiques
  - Performing arts
  - Museum of Paul Revere Copper rolling mill, gun powder mill ; there has been an active industrial use on the site for over 400 years.
  - Waterfront access, paths
- Explore viaduct alternatives to trucks (get stuck in the viaduct opening), re-routing, etc.
- Identify uses that minimize truck traffic
- Provide affordable assisted living
- Relocate the post office distribution center (possible site: Draper)
- Some land use conflicts in district between commercial, residential and industrial uses
- Use the River as the southern boundary of the district
- Rezone the entire district for mixed use
- The restrictions and regulations and incentives in the Viaduct District need to be different than those in the Center District.
- Some investigation of the structural condition of the buildings will help determine the feasibility of some of the proposed reuses.

### **Other issues**

- There is a need for affordable assisted living facilities. Building A at the high school may be a possible site for such housing. There may be some pressures to keep it for school purposes. Current proposals are for the Superintendent's Office to keep some office space there. Developer interest has been expressed.
- Investigate the possible need for a new elementary school in the York Street /Rt. 138 area.

### **Additional Topics**

#### **Adult Zone:**

The Master Plan Steering Committee is looking into what other towns have done. To date, the Towns of Stoughton, Norwood and North Andover have been contacted.

Planner's Collaborative suggested designating the most remote and difficult to access industrial zone for such a purpose.

Planner's also suggested waiting on the State Court's decision regarding such activities in Tyngsborough, MA.

#### **Master Plan "Monitoring" Committee:**

The Master Plan Steering Committee suggests that :

- Members be from the MPSC and such relevant bodies as the Planning Board
- Membership be such that public members outnumber elected members

#### **Economic Development Commission**

Tom Clarke has worked on setting this up. He has met with the Downtown Business Association and they are very interested. This would be in a way bringing back the Industrial Development Commission that was disbanded approximately 10 years ago. The proposal has been sent to the Selectmen and is now awaiting a response. It is proposed that the Selectmen appoint the Commission members. It would be very important that the new Commission become quickly involved in the business and political culture of the Town.

The purpose of the Economic Development Commission would be to seek out and support new industries as well as to help retain existing ones. The charge would be a broad one to include both industrial and commercial development. The Commission

would find ways to inform and facilitate applicants, help to streamline the permitting process, and provide need liaison with appropriate in-town and other agencies.

The Proposed Economic Development Commission would play an important role in finding ways to support existing businesses and whatever is necessary to assist the expansion of the commercial base. Getting training grants for existing and potential employees, and for business management would be an important Commission activity.

Members would be appointed by the Selectmen, keep in touch with boards and commissions, especially the Zoning Board, Planning Board and other relevant bodies. Members would be from the Downtown Business Association, commercial realtors, bankers, Canton Association of Industries, and citizens with a strong interest in economic development..

The Commission should produce a “how to manual” explaining the permitting process and providing applicants with other relevant information.



**Canton Master Plan: Phase II**  
**Public Meeting**  
November 19, 2003  
7:00 – 9:30 p.m.  
Pequitside Farm Tavern

The following is a summary of comments made at the fourth public meeting for the Canton Master Plan Phase II.

**Maps**

- Maps should be in color.
- Display maps and graphics at the library. Make sure boundaries are clear.
- Additional historic properties should be identified. Talk to Historic Commission.

**Open Space, including golf courses**

Require cluster development on any housing development over 10 acres. This way the golf courses are covered, but so are other large parcels.

Trade favorable tax breaks for conservation easement on property.

**Teen Center**

American Legion Building, not VHW (change on slide)

**Senior Center**

Build new on site behind Eliot building

**Affordable Housing**

- Don't refer to housing as 40B, instead call it "affordable"
- Emerson Cummings –
  - Encourage over 55 age-restricted housing
- Draper Mills
  - there are approximately 30 acres, 22 of which are developable so that can develop up to 200 units of senior housing there.
  - Need for adult day care in town – this site may be appropriate, connect to assisted living facility or senior housing
- Pequot Development - 40 B developers, are in the process of negotiating with the First Selectmen regarding the development in the Arboretum area. There should be an agreement reached within the next 2 weeks. If this is approved, it will put Canton over the 10% required for affordable housing.

## **Center Overlay District**

The Planning Board is planning on reducing the existing boundary.

Group seemed comfortable with revised recommendations for the Center Overlay District.

Need to have Design review throughout the corridor and not just in Overlay District.

### Route 138 Overlay District

Those present at the meeting were polled as to their opinions regarding uses in the Route 138 overlay district. The following chart summarizes these responses.

Question	Yes/No	Comments	
Do you favor village style development?	Yes 9	No 9	<ul style="list-style-type: none"> <li>• “In certain defined areas which extent known in advance”</li> <li>• “Stoughton Line only Blue Hills end of 138”</li> </ul>
Do you favor an emphasis on recycling of existing buildings and land?	Yes 9	No 9	<ul style="list-style-type: none"> <li>• “keep area for business – jobs, live &amp; work in Canton”</li> <li>• “mixed use”</li> </ul>
Do you favor creating an overlay zoning district, which allows fairly dense mixed-use development (similar to Canton Center)?	Yes 7	No 9	<ul style="list-style-type: none"> <li>• “depending on where and what impact is has”</li> <li>• “it would increase traffic unless it is assisted living”</li> <li>• add housing</li> </ul>
Do you favor mixed uses to include: office, retail and residential?	Yes 9	No 9	<ul style="list-style-type: none"> <li>• “it keeps everything vital”</li> <li>• “no, except for Blue Hills/Stoughton line and the ends of Rt. 138; need sidewalks &amp; more attractive business development”</li> </ul>
What kind and type of residential development do you favor?			<ul style="list-style-type: none"> <li>• “very limited”</li> <li>• “village style on the Stoughton line &amp; Blue Hills only”</li> <li>• “not mixed”</li> <li>• “age specific”</li> <li>• starter, single family (capes and ranches)</li> <li>• restrict to 1-2 bedroom</li> <li>• convert to condos and apartments</li> <li>• create apartments above businesses</li> </ul>
Do you favor the prohibition of “Big Box” retail stores?	Yes 9	No 9	<ul style="list-style-type: none"> <li>• “prohibit on Rt. 138, maintain business, research, office uses, assisted living, mini-bus service</li> </ul>

**Village vs. Community shopping node**

- see the East Milton Marketplace on Granite Street as a model
- make it aesthetically pleasing
- small scale – Trader Joe’s or Bread & Circus (up to 50,000 sf), not Super Stop & Shop
- well integrated into the neighborhood
- 2-story, artist lofts, include some residential

**Gravel Pit Redevelopment**

- Would like Trader Joe’s or Bread & Circus- type supermarket
- Difficult traffic-wise, development will aggravate traffic problems at intersection at Randolph
- Require traffic mitigation of developer
- 138 and Randolph intersection
- cluster residential development or commercial development? Could fall under recommended new rule that all properties over 10 acres zoned residential must be developed as cluster housing.

Alternative A recommends two nodes, one community shopping node at gravel pit and one village node near Stoughton line. It also recommends providing a residential transition “buffer space” between the Overlay district and the York Street neighborhood.

Alternative B recommends creating a new node in the only available developable land in the Rt. 138 area and a business district where it currently is near the Stoughton line. There is not residential buffer area recommended.

Alternative A

***Advantages***

- reuses existing buildings and land
- reserves economic development space
- identifies desirable use for gravel pit
- creates additional traffic to support development at the node, especially walkable traffic

***Disadvantages***

- Safety (potential to mitigate)

Alternative B

***Advantages***

- Traffic not all during peak hours (more evenly distributed)

***Disadvantages***

- Research and development have a higher return than supermarket
- Difficult access (explore Old Boston Rd., Irish Cultural center)
- Not as walkable, smaller market base

Group voted for Alternative B (even given that Alternative A had more advantages listed).

- Explore use of Empty buildings along Rt. 138.
- There are some warehouses after the 99 restaurant, are they empty?
- See old Dodge Dealership.
  - 12 acres
  - located right on Rt. 138
  - prime spot, developing it would help to “clean up” the area
- Nstar has approached the Town to put in a major underground facility (a major transmission line). Get them to provide improvements (sidewalks, landscaping) from Dan Road to the Stoughton line.

## **Process: Next Steps**

- Daphne write cover letter explaining process (perhaps highlight areas that need attention) and e-mail Roger previous drafts.
- Roger sends drafts to the Planning Board with letter.
- PCI submits DRAFT PLAN by January 1. MPSC and Planning Board review for 1 month.
- January 28: Tuesday, request that Planning Board dedicate a full Planning Board meeting to review plan with Consultants and MPSC members.
- Carl talk to Planning Board and review final elements in the newspaper.
  - First article: Why we Need a Master Plan and build-out consequences
  - List where people can respond
- Put Plan out for Resident response
  - Put hard copies in library, town hall
  - Post on web
  - Advertise that residents can review and respond
    - In writing
    - In suggestion box
    - On web page
- Hold an essay contest at the school
- Collect resident response
  - Jill: suggestion box
  - Phil: web site
  - Carl : newspaper
  - Roger – other



## **Canton Master Plan: Phase II Public Meeting**

Salah Meeting Room  
Town Hall

March 31, 2004  
7:00 p.m. – 9:30 p.m.

A public meeting was held in conjunction with the Master Plan at the Salah Meeting Room in the Town Hall. The meeting was held on March 31, 2004 from 7:00 pm to 9:30 pm. Approximately 35 people were present. Planner's Collaborative presented a summary of the plan by way of a power point presentation. This was followed by one and a half hours of discussion.

The following is a summary of public comment.

### **Traffic and Transportation**

Several residents spoke about the east-west connector road.

A group of residents represented by George Kalem read a statement requesting that the master plan make no specific references to Lincolnshire Road and to specific locations for the east-west connector in general.

Two residents questioned the need for an east-west connector.

- "Traffic is a regional problem."
- "The more roads we create, the more traffic we will attract."

"In addition to bike paths, we also need bike racks."

Change wording from "eliminate paper streets" to "work to eliminate A& Rs to the maximum extent possible through the passage of the land reform act."

Explore the possibility of negotiating with the MBTA so that trains create additional "stops" not stations in dense residential areas for walkers only.

The ramp onto Dedham Street is in an environmentally sensitive area, namely the watershed, - how can this be addressed?

The new ramp will result in increased trucks in the neighborhoods. What can be done to stop the trucks or at least to restrict them to the industrial areas.? Enforce re-routing.

Explore alternative ways for trucks to go around the Viaduct.

Employers should work with the MBTA to provide shuttle buses, satellite lots for commuters wanting to use the T.

### **Town Center and Economic Development**

“I am concerned that with the limited number of parcels available for development in the 138 corridor that re-zoning industrial land in the center will result in taking away opportunity for increasing the tax base.”

### **Route 138**

How can big box development be avoided on Rt. 138? Discussion of design guidelines.

### **Open Space and Recreation**

A suggestion was made that the lead party responsible for developing a town-wide trail system should be the Planning Board assisted by the Board of Selectmen and the Conservation Commission (this change should be made in the implementation chart).

Include Glen Echo Lake area – link to other areas, need better access. Is on the Stoughton border – there is interest in a cross-town network of open spaces. Include the near by Indian burial ground and the adjacent Indian Rock. (see town article material).

Access for recreation (canoe rentals) on Neponset River near Norwood line.

There may be an opportunity to obtain at least partial state funding for a trail around Ponkapoag and Mass. Hospital School property. (see Mass. Dept. of Environmental Resources).

### **Natural Resources**

Reservoir and Ponkapoag – concern expressed over issues of water quality. Encourage regional protection of water quality. Could these be reclaimed through dredging? Most water bodies in town are owned by Plymouth Rubber. The Town should negotiate with Plymouth Rubber so that there is increased access to these bodies of water and so they are cleaned up.

### **Historic Resources**

Make more prominent the recommendation regarding the creation of Historic Districts . Make Canton Corner a priority for this. Include the recommendation in the Executive Summary.



## **Public Facilities**

Concern expressed that Building A at the High School was not going to be made available. A Building A Reuse Committee member assured the group that the Committee was actively reviewing their options and the Teen Center is among them.

Add action item: Conduct a survey of existing dams in order to determine which need improvements and/or maintenance.

Will eventually need a sewer treatment facility in town.

Please find program and precedents for the relocation of the Post Office. What did Stoughton and Randolph do?

If a new DPW facility is created, what could the existing facility be reused for? Take into account that it is an environmentally sensitive area.

Explore possibilities for financial assistance for the elderly with septic system upgrades and code compliance so that it is not too much of a burden on low-income residents. The town of Sharon provides grants. Look into state programs.

## **Other**

“I would like more direct town voting on all issues.”



# CAPITAL OUTLAY AND PLANNING COMMITTEE (COPC) REPORT 2003 ANNUAL TOWN MEETING

The Capital Outlay and Planning Committee (COPC) submits this report to inform the community about proposed plans to spend tax-related and/or Enterprise-related revenues over the next five years (2004 through 2008).

## OUR ROLE

- Review spending requests for fiscal 2004 and make recommendations to the Finance Committee (FinCom) regarding what we believe the town meeting should approve.
- Oversee development of balanced 1-Year and 5-Year Plans based on the levy-related monies allocated to the capital program.
- Review the 5-Year proposed expenditures plans submitted by the Board of Selectmen, School Committee and Board of Library Trustees.
- Conduct “due diligence” reviews of major projects in an effort to thoroughly understand the sponsoring agency-approved scope of work, examine cost estimates to ensure the costs are sufficient to complete the approved scope of work, review the appropriateness of construction and owners contingencies, and ensure that all appropriate Owner’s Costs elements are included in the project cost estimate.
- Work with elected and appointed officials to bring comprehensive and well-documented plans forward for funding approval.

## SUMMARY

The capital planning process continues to be fine-tuned to ensure that our continuous improvement effort will generate tangible results. With this planning cycle the Board of Selectmen and School Committee submitted balanced 1-Year and 5-Year Plans, allocated between Cash Capital and Debt, to the COPC.

Over the next five fiscal years (2004-2008), the town could need to **spend approximately \$6.5 million in the form of cash capital** to replace police, fire, public works and school vehicles, equipment, technology equipment, and make minor building-related repairs. The town will also need to **authorize approximately \$6.4 million in debt** to fund major project supplements, replace fire trucks and heavy equipment, and make major building-related repairs/replacements.

The Board of Selectmen, School Committee, Board of Library Trustees, and Enterprise **5-Year Spending Plan** reports, which are a part of this report outline in more detail how your tax dollars will be spent during the 2004 through 2008 time frame.

The **5-Year Spending Plan For Board of Selectmen** report includes funds for a **stand-alone Senior Center** (cost is currently estimated at \$3.8 Million) and a **stand-alone Community Center** (cost is currently estimated at \$2.6 million), both of which will need to be financed by **Proposition 2 ½ Debt Service Exclusions**.

The Architectural and Engineering (**A&E**) costs for both projects will have to be appropriated at a separate town meeting apart from that which will appropriate the Construction costs. In **fiscal year 2005, the COPC has reserved approximately \$350K in bonding capacity inside the Levy to fund the estimated**

## CAPITAL OUTLAY AND PLANNING COMMITTEE (COPC) REPORT (cont'd)

**A&E costs for the Senior Center.** The COPC is of the opinion this an appropriate method to avoid bringing the Senior Center A&E and Construction funding requests to two separate Proposition 2 ½ Debt Service Elections. At this time, the COPC has not addressed the Community Center A&E funding matter because that project has been scheduled for fiscal year 2008.

Last year when the town meeting supplemented the Fire Safety Facility renovation project, the COPC advised the community that if an additional supplement became necessary it would be brought forward at the appropriate time. **This 5-Year Plan includes \$500K as a supplemental appropriation allocated to the fire renovation project in fiscal year 2005.** We have been advised that barring any unforeseen setbacks with the Police Safety Facility project, the Fire Safety Facility will be bid in time to bring the bid-related results to the 2004 ATM. **If additional funding is needed the COPC is prepared, as of this writing, to fund up to \$500K.**

Our Capital Program is predicated on having **6% of Recurring Revenues** available to meet our ongoing capital needs. We do, however, recognize the need to spend judiciously during difficult economic times; such as those we are currently experiencing. In response, the COPC voted to reduce Cash Capital spending by \$485K for fiscal 2004. **Therefore, our capital program for fiscal 2004 is pegged at 4.9%.** The Committee will address the remaining years of the current 5-Year Plan on a year-by-year basis. We would like to point out that in the years beyond 2008 our forecasted Cash Capital drops substantially from current levels because our Debt Service will increase. **During 2009-13 we will definitely need 6% of recurring revenues to sustain a viable Cash Capital program.**

The COPC expended a great deal of time and effort working with the school administration, School Committee and Finance Director evaluating the various financing options for funding the \$1.3 million supplemental project request submitted to the January 2003 Special Town Meeting. We were pleased with the outcome of the bidding process and town meeting vote.

The COPC is a statutory body governed by a by-law that was created in the 1970's. We are sponsoring a by-law revision at this town meeting, which memorializes what we now do versus what was envisioned when the current by-law was created. **We respectfully solicit your support when Article 22 is brought forth for town meeting consideration.**

Finally, the town is facing some potentially large expenditures over the next few years, which we will deal with under **"Important Issues Facing The Town"**.

### **IMPORTANT ISSUES FACING THE TOWN**

#### **SEWER AND WATER PROJECTS – ENTERPRISE**

##### **GREENLODGE STREET INTERCEPTOR**

This town meeting is being asked to fund the **Architectural and Engineering (A&E)** costs associated with this proposed: **undersized line capacity, environmental/ecological-related, Infiltration and Inflow-related sewer project**, which is currently estimated to cost \$6.8 million. The consultant-prepared project report summary contained this statement regarding the environmental/ecological impact: "Because of the extensive wetland, the likelihood that the work will impact both Priority Habitat and an Estimated Habitat of Rare Wildlife, the presence of three vernal pools along the sewer alignment, and the anticipated lengthy regulatory approval process, early discussions with the local conversation commission and DEP should be initiated regarding the proposed work."

*Vollmer Associates, the town's sewer engineering consultant, reviewed four alternatives, as follows:*

1. Constructing a larger capacity sewer parallel to the existing sewer utilizing conventional open-cut construction practices. Estimated Cost: \$7.4 million.

## CAPITAL OUTLAY AND PLANNING COMMITTEE (COPC) REPORT (cont'd)

### IMPORTANT ISSUES FACING THE TOWN (continued)

#### SEWER AND WATER PROJECTS – ENTERPRISE

##### GREENLODGE STREET INTERCEPTOR (continued)

2. Constructing a larger capacity sewer along an alternative route utilizing conventional open-cut construction practices. Estimated Cost: \$6.8 million.
3. Constructing a larger capacity sewer along an alternative route utilizing a trenchless technology referred to as pipe bursting. Estimated Cost: \$8.0 million.
4. Constructing a larger capacity sewer along an alternative route utilizing a combination of trenchless technology construction and open-cut construction. Estimated Cost: \$7.0 million.

The significant environmental and financial magnitude of this proposed project will need to be carefully and skillfully managed by the responsible town officials to ensure that the foregoing alternatives are the only viable options for solving this challenge.

#### IRON AND MANGANESE REMOVAL

**The town has engaged SEA Consultants Inc., our water consultants, to conduct a pilot study to determine the full extent of iron and manganese in our local water sources.** “Historically, the levels of manganese in the local groundwater have been high and have caused a significant number of “black water” complaints.” **The pilot study will: evaluate removing rather than sequestering iron and manganese from Canton’s local sources. The pilot test is underway, but no findings have issued as of this report.**

It is significant to note that should an iron and manganese facility need to be constructed at the current well field site (Well #s 5 and 10, and #9 when it becomes operational), the most recent cost estimate is in the area of \$5.0 million. No cost estimate has been given to remove iron and manganese from the production of water at the remaining Well #4 source, should it become necessary.

**We anticipate the 2004 town meeting will be asked to fund the Architectural and Engineering (A&E) costs associated with this proposed project.**

The logistical and financial magnitude of this proposed project will also need to be carefully and skillfully managed by the responsible town officials to ensure that removal of iron and manganese is the only viable option for the town to solve the “black water” problem.

#### RELOCATION OF DPW GARAGE AND SCHOOL MAINTENANCE FACILITIES

The Board of Selectmen and School Committee are in the process of evaluating alternatives that will result in relocating both the DPW garage operation and the School Department maintenance facility. Our understanding is the evaluation process is “ongoing”. The 5-Year Plan includes \$520K in the DPW capital budget and \$1.133 million in the school department budget for this proposed combined facility. In addition, approximately \$772K remains unencumbered from previous town meeting appropriations and state grant funds. **In total, approximately, \$2.425 million is available for this project.**

## CAPITAL OUTLAY AND PLANNING COMMITTEE (COPC) REPORT (cont'd)

### PAVEMENT MANAGEMENT PROGRAM

The COPC has included this matter in its last three annual reports. We continue to encourage development a comprehensive and workable Pavement Management Program, which deals with roadways, sidewalks and traffic that will provide a roadmap for the future including how such a program will be financed. **It is likely that any major undertaking will require a Proposition 2 ½ Debt Service Exclusion.**

### CAPSULE SUMMARY OF FISCAL 2004 SPENDING

Cash Capital Outlay	- Tax Levy Supported	\$1,221,000
Cash Capital Outlay	- Mitigation Supported	\$ 225,000
Debt	- Tax Levy Supported	<u>\$ 772,000</u>
<b>Grand Total Tax Levy and Mitigation Supported</b>		<b>\$2,218,000</b>
Surplus Cash Outlay	- Self-Supported	\$ 170,000
Debt	- Enterprise-Supported	<u>\$ 495,000</u>
<b>Grand Total Self-Supported</b>		<b>\$ 665,000</b>
<b><u>GRAND TOTAL – ALL SPENDING</u></b>		<b><u>\$2,883,000</u></b>

### RECOGNITION

The COPC again expresses thanks to James Murgia, Finance Director, for his leadership and counsel in all matters related to finance and debt management. Jim's involvement in the capital process and contributions go far beyond what is expected. Thanks Jim.

Ellen Arsenault plays a key role in this process bringing everything together in a very professional manner. Ellen is a delight to work with. Thanks Ellen.

Our thanks are extended to Irene Sherry Kaplan, School Superintendent, and Ken Leon, School Business Administrator, for managing the capital budget process from the school department side. Thanks Irene and Ken.

Our thanks are also extended to Bill Friel, Town Executive Secretary, and members of the municipal and school staffs who provided valuable input to the capital process. Thanks Bill and others.

Thanks to members of the Board of Selectmen, School Committee and Board of Library Trustees for their continued cooperation.

*We hope this report has provided you, the readers, with some valuable insights as to where and how your tax dollars and/or Enterprise-supported charges could be spent over the next five years.*

*FOR THE COMMITTEE: James R. Magee, Vice Chairman, Joseph V. Croce, Jr., Secretary, David Bogosian, Kevin T. Feeney, Frank G. Hale, and Joseph Perry.*

**Respectfully submitted,  
James P. Moran  
Chairman**

TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 1-YEAR SPENDING PLAN FOR 2003 ANNUAL TOWN MEETING  
 FISCAL YEAR 2004

DEPT	DESCRIPTION	DEPT REQUEST	BOS OR CSC APPROVED	FINAL VOTE COPC APPROVED	VOTE	CASH	DEBT	PROP 2 1/2 DEBT
<b>BOARD OF SELECTMEN RESPONSIBILITY</b>		<b>(OOO'S OMITTED)</b>						
<b>CAPITAL REQUESTS</b>								
POLICE	Replace 4 Patrol Cars; various VIN #s 175251, 197270, 197292, 126407	86	86	86	7-0	86		
FIRE	Replace 3 Cars; various VIN #s 132930, 132932, 166139	96	96	96	7-0	96		
	Replace Engine E-7; 1979 GMC; VIN#511728	135	135	135	7-0		135	
DPW	Replace Dump Sander; 1990 GMC; VIN #606621	89	89	89	7-0	89		
	Supplement Chapter 90 Program (Highway & Sidewalk)	200	200	200	7-0	200		
BUILDINGS	Pequitside Farm - Repairs to Horse Barn	23	23	23	7-0	23		
	Replace Truck; 1992 Ford; VIN #94304	37	37	37	7-0	37		
RECREATION	Irrigation System - Lower Memorial Field - Phase 1	60	60	60	7-0	60		
COA	Replace Van; 1997 Ford; VIN #76915	27	27	27	7-0	27		
<b>GRAND TOTAL - BOARD OF SELECTMEN RESPONSIBILITY</b>		<b>753</b>	<b>753</b>	<b>753</b>		<b>618</b>	<b>135</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY</b>		<b>753</b>	<b>753</b>	<b>753</b>		<b>618</b>	<b>135</b>	<b>0</b>
<b>MORE OR (LESS) THAN AVAILABLE CAPITAL CAPACITY</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>

<b>BOARD OF SELECTMEN RESPONSIBILITY - ENTERPRISE</b>		<b>(OOO'S OMITTED)</b>						
<b>CAPITAL REQUESTS</b>								
WATER	Replace Loader, 1996 Samsung, VIN #LBY0166	120	100	120	4-0			0
<b>GRAND TOTAL - WATER ENTERPRISE</b>		<b>120</b>	<b>100</b>	<b>120</b>		<b>0</b>	<b>0</b>	
SEWER	Green Lodge Interceptor Design	375	375	375	7-0			375
<b>GRAND TOTAL - SEWER ENTERPRISE</b>		<b>375</b>	<b>375</b>	<b>375</b>		<b>0</b>	<b>375</b>	
RINK	No Requests Made	0	0	0				
<b>GRAND TOTAL - SKATING RINK ENTERPRISE</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	
<b>GRAND TOTAL - ENTERPRISE ACCOUNTS</b>		<b>495</b>	<b>475</b>	<b>495</b>		<b>0</b>	<b>375</b>	
<b>BOARD OF SELECTMEN RESPONSIBILITY - SELF SUPPORTED</b>								
<b>CAPITAL REQUESTS</b>								
FIRE	Replace Ambulance, 1997 International, VIN #450206	170	170	170	7-0	170		
<b>GRAND TOTAL - AMBULANCE SELF SUPPORTING</b>		<b>170</b>	<b>170</b>	<b>170</b>		<b>170</b>	<b>0</b>	

TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 1-YEAR SPENDING PLAN FOR 2003 ANNUAL TOWN MEETING  
 FISCAL YEAR 2004

DEPT	DESCRIPTION	DEPT REQUEST	BOS OR CSC APPROVED	FINAL VOTE COPC APPROVED	VOTE	CASH	DEBT	PROP 2 1/2 DEBT
<b>OTHER ELECTED OFFICIALS RESPONSIBILITY</b>								
<u>CAPITAL REQUESTS</u>		(OOO'S OMITTED)						
<b>LIBRARY</b>	<b>Network Server</b>	30		30	7- 0	30		
	Collection Expansion	20		20	4- 0	20		
<b>GRAND TOTAL - LIBRARY RESPONSIBILITY</b>		<b>50</b>	<b>0</b>	<b>50</b>		<b>50</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY</b>		50		50		50	0	0
<b>MORE OR (LESS) THAN AVAILABLE CAPITAL CAPACITY</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>

<b>CITIZEN WARRANT REQUESTS</b>								
<u>CAPITAL REQUESTS</u>		(OOO'S OMITTED)						
		0						
		0						
		0						
		0						
		0						
		0						
<b>GRAND TOTAL - CITIZEN WARRANT ARTICLES</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY</b>		0					0	0
<b>MORE OR (LESS) THAN AVAILABLE CAPITAL CAPACITY</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>





**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

5-Year	6-Year
TOTAL	TOTAL

FY2009

**FIRE DEPARTMENT**

**CASH CAPITAL**

VEHICLES

Car-1	1993 Ford CrownVic	2FACP71W8PX132932	# 5031							28			28	
Car-2	1993 Ford CrownVic	2FACP71W4PX132930	# 5983							34			34	
Car-3	1994 Ford Crown Vic	2FALP71W2RX166139	# 3265							34			34	
Pick up	1994 Ford F350	1FDKF38MORN67728	# 5985							0			0	
Command Car	2002 Chev Tahoe	1GN13Z42J263838	# 8598	38	38	0				0			0	
Refurbish E-1									58				58	
<b>TOTAL- VEHICLES</b>				<b>38</b>	<b>38</b>	<b>0</b>	<b>96</b>	<b>0</b>	<b>58</b>	<b>0</b>	<b>0</b>	<b>154</b>	<b>0</b>	<b>154</b>

TECHNOLOGY

Computer Dispatch										0			0
Radio System Update available for use										0			0
<b>TOTAL- TECHNOLOGY</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

EQUIPMENT

Generator #1 (Station 1)										0			0	
Boat Trailer	1967 Trailer	7B462	# 3273							0			0	
Wire Trailer	1983 Vehicle Trailer	N/A	# 5976							0			0	
HazMat Trailer	1990 Cargo Trailer	1WC200D11L1048890	# 5986							0			0	
	1990 Trailer	18SC1KM1XL1001753	# 5982							0			0	
	1995 Boat Trailer	4L2FPRJ15S2001113	# 5927							0			0	
Boat (1)										0			0	
Boat (2)										0			0	
Airpacks (SCBA) (replace remaining inventory)				65	65	0				0			0	
Furnishings & Equipment										0			0	
Communication Equipment										0			0	
Hurst Extrication Equipment (Station 1)							21			21			21	
Turnout Gear								25		25			25	
Life Pack 12 Defibrillators									40	40			40	
Thermal Imaging Camera									0	0			0	
<b>TOTAL- EQUIPMENT</b>				<b>65</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>0</b>	<b>25</b>	<b>40</b>	<b>86</b>	<b>0</b>	<b>86</b>

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Overhead Doors available for use										0			0
<b>TOTAL- BUILDINGS, ETC</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOTAL CASH CAPITAL**

<b>103</b>	<b>103</b>	<b>0</b>	<b>96</b>	<b>21</b>	<b>58</b>	<b>25</b>	<b>40</b>	<b>240</b>	<b>0</b>	<b>240</b>
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**DEBT**

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

**VEHICLES**

	FY2003 Request	FY2003 ATM Vote	FY2003 Defer	FY2004	FY2005	FY2006	FY2007	FY2008	5-Year		6-Year					
									TOTAL	FY2009	TOTAL					
E-1 1993 Emg. Cycl.										0		0				
E-2 1985 Mack						400				400		400				
E-3 1971 Mack										0		0				
E-4 2001 Ford										0		0				
E-5 1997 Mack										0		0				
E-6 1978 Ford				375	375	0				0		0				
E-7 1979 GMC										135		135				
L-1 1983 Mack										0	700	700				
L-2 1998 Spartan Lad Trk										0		0				
T-1 1974 Mack Tanker										170		170				
F.A. (Fire Alarm) available for use										0		0				
<b>TOTAL - VEHICLES</b>				<b>375</b>	<b>375</b>	<b>0</b>			<b>135</b>	<b>0</b>	<b>570</b>	<b>0</b>	<b>0</b>	<b>705</b>	<b>700</b>	<b>1,405</b>

**SPACE NEEDS**

Fire Station Supplement				250	250	0					500		500			
Fire Safety Facility Expansion - 2 Additional Bays										0			0			
Fire Safety Facility Expansion - Third Fire Station available for use										0	2,940		2,940			
										0			0			
<b>TOTAL - SPACE NEEDS</b>				<b>250</b>	<b>250</b>	<b>0</b>			<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>2,940</b>	<b>3,440</b>
<b>TOTAL DEBT</b>				<b>625</b>	<b>625</b>	<b>0</b>			<b>135</b>	<b>500</b>	<b>570</b>	<b>0</b>	<b>0</b>	<b>1,205</b>	<b>3,640</b>	<b>4,845</b>
<b>TOTAL - FIRE DEPARTMENT</b>				<b>728</b>	<b>728</b>	<b>0</b>			<b>231</b>	<b>521</b>	<b>628</b>	<b>25</b>	<b>40</b>	<b>1,445</b>	<b>3,640</b>	<b>5,085</b>



**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

**BUILDING & GROUNDS REPAIRS/IMPROVEMENTS**

- Supplement Chapter 90 Program
- Shepard's Pond Dam
- Traffic lights at Pleasant & Washington
- Downtown Sidewalk Design
- Lean-to for Vehicle Parking

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

125	125	0

200	200			

400		400
0	100	100
0		0
0		0
0		0

**TOTAL - BUILDINGS, ETC**

125	125	0
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200	200	0	0	0
-----	-----	---	---	---

400	100	500
-----	-----	-----

**TOTAL CASH CAPITAL**

338	226	112
-----	-----	-----

289	243	73	120	95
-----	-----	----	-----	----

820	277	1,097
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**DEBT**

**SPACE NEEDS**

- Public Works Garage - Municipal Portion ( Municipal/Schools Combined Facility)

**TOTAL - SPACE NEEDS**

0	0	0

	520			
0	520	0	0	0

520		520
520	0	520

**EQUIPMENT**

- Loader                      1987 Michigan L90                      L090V60158AH                      # 70

**TOTAL - EQUIPMENT**

0	0	0

	125			
0	125	0	0	0

125		125
125	0	125

**TOTAL DEBT**

0	0	0
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0	645	0	0	0
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645	0	645
-----	---	-----

**TOTAL - DEPARTMENT PUBLIC WORKS**

338	226	112
-----	-----	-----

289	888	73	120	95
-----	-----	----	-----	----

1,465	277	1,742
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**FINANCE DEPARTMENT**

**CASH CAPITAL**

EQUIPMENT

Copier  
available for use  
available for use



0
0
0


0
0
0

**TOTAL- EQUIPMENT**

0	0	0
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0	0	0	0	0
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0
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0
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0
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TECHNOLOGY - ISM DEPARTMENT & MUNICIPAL TOWNWIDE

Computer Hardware/Software/Training  
available for use  
available for use

30	30	0

0	50	22	25	76

173
0
0


173
0
0

Wide Area Network Equipment

35	35	0
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0
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0
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Replace Financial Server

--	--	--

		60		
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60
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60
----

Replace Network Servers (2)

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			20	
--	--	--	----	--

20
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20
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40
----

Network Equipment

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0
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0
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Software/Training/Misc.

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0
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0
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Computer Misc. - On-Line Laserfiche Software

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0
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0
---

**TOTAL- TECHNOLOGY**

65	65	0
----	----	---

0	50	82	25	96
---	----	----	----	----

253
-----

20
----

273
-----

**TOTAL CASH CAPITAL**

65	65	0
----	----	---

0	50	82	25	96
---	----	----	----	----

253
-----

20
----

273
-----

**TOTAL - FINANCE DEPARTMENT**

65	65	0
----	----	---

0	50	82	25	96
---	----	----	----	----

253
-----

20
----

273
-----

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**BUILDING DEPARTMENT**

**CASH CAPITAL**

VEHICLES

Automobile      1998 Ford-Taurus      1FAFP52U4WA116975

--	--	--

				23
--	--	--	--	----

23
----

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23
----

**TOTAL - VEHICLES**

0	0	0
---	---	---

0	0	0	0	23
---	---	---	---	----

23
----

0
---

23
----

TECHNOLOGY

available for use

--	--	--

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0
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0
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**TOTAL - TECHNOLOGY**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
---

0
---

0
---

**TOTAL CASH CAPITAL**

0	0	0
---	---	---

0	0	0	0	23
---	---	---	---	----

23
----

0
---

23
----

**TOTAL - BUILDING DEPARTMENT**

0	0	0
---	---	---

0	0	0	0	23
---	---	---	---	----

23
----

0
---

23
----

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

ANIMAL CONTROL

**CASH CAPITAL**

VEHICLES

Truck	1995 Ford E150	1FTEE14H3SHA43183						32			32			32
Truck	2001 Ford Econoline	1FTRE14W71HB74406									0			0
<b>TOTAL - VEHICLES</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS  
available for use

<b>TOTAL - BUILDINGS, ETC</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**TOTAL CASH CAPITAL**

<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>
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**TOTAL - ANIMAL CONTROL**

<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>32</b>
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**PEQUITSIDE FARM**

**CASH CAPITAL**

VEHICLES

Truck 1992 Ford 2FTHF26H1NCA94304  
available for use


37			0	

37
0


37
0

**TOTAL- VEHICLES**

0	0	0
---	---	---

37	0	0	0	0
----	---	---	---	---

37
----

0
---

37
----

EQUIPMENT

Lawn Tractor - Replacement  
available for use


			33	

33
0


33
0

**TOTAL- EQUIPMENT**

0	0	0
---	---	---

0	0	0	33	0
---	---	---	----	---

33
----

0
---

33
----

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Parking - Additional Space  
Roof Replacements  
Repairs to Horse Barn  
Little Red House - Demolition


23				
	10			

0
0
23
10

20
65

20
65
23
10

**TOTAL- BUILDINGS, ETC**

0	0	0
---	---	---

23	10	0	0	0
----	----	---	---	---

33
----

85
----

118
-----

**TOTAL CASH CAPITAL**

0	0	0
---	---	---

60	10	0	33	0
----	----	---	----	---

103
-----

85
----

188
-----

**DEBT**

Little Red House Repairs  
Major Building Repairs/Elevator  
available for use


		150		

0
150
0

250

250
150
0

**TOTAL DEBT**

0	0	0
---	---	---

0	0	150	0	0
---	---	-----	---	---

150
-----

250
-----

400
-----

**TOTAL - PEQUITSIDE FARM**

0	0	0
---	---	---

60	10	150	33	0
----	----	-----	----	---

253
-----

335
-----

588
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**CONSERVATION COMMISSION**

**CASH CAPITAL**

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

available for use			
Lead Paint Removal @ Pequitside			
Study Request for Historic Preservation of Pequitside Bldgs.			
available for use			
available for use			

						0		0
			0			0		0
			0			0		0
						0		0
						0		0

**TOTAL - BUILDINGS, ETC**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**TOTAL CASH CAPITAL**

0	0	0
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0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**DEBT**

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Major Repairs - Pequitside Bldgs.			
available for use			
available for use			

	0					0		0
						0		0
						0		0

**TOTAL - BUILDINGS, ETC**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
---

0
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0
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**TOTAL DEBT**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**TOTAL - CONSERVATION COMMISSION**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**BOARD OF SELECTMEN**

**CASH CAPITAL**

VEHICLES

Automobile                      1995 Ford Crn Vic                      2FALP71W6SX121282

**TOTAL - VEHICLES**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
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EQUIPMENT

Copy Machine  
available for use

**TOTAL - EQUIPMENT**

--	--	--

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0
0

17

17
0

**TOTAL CASH CAPITAL**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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17
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17
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**DEBT**

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Rte. 138 design/engineering fees  
available for use  
available for use

**TOTAL - BUILDINGS, ETC**

250	250	0


0
0
0


0
0
0

**TOTAL DEBT**

250	250	0
-----	-----	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
---

**TOTAL - BOARD OF SELECTMEN**

250	250	0
-----	-----	---

0	0	0	0	0
---	---	---	---	---

0
---

17
----

17
----

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**MUNICIPAL BUILDINGS**

**CASH CAPITAL**

VEHICLES

Truck available for use	1999 Ford	IFDWF37FXXEC67076									0	50	50
											0		0
<b>TOTAL- VEHICLES</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Memorial Hall & Pequitide Farm Security Systems				15	15	0				0	0		0
Memorial Hall - Side Ramp				30	30	0					0		0
Memorial Hall - Sprinkler System											0	0	0
Ponkapoag Fire Station - Replace Doors & Cabinets											0		0
Ponkapoag Fire Station - Major Building Repairs											0	50	50
Ponkapoag Fire Station - Boiler Replacement				20	20	0					0		0
<b>TOTAL- BUILDINGS, ETC</b>			<b>65</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>

**TOTAL CASH CAPITAL**

<b>65</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>100</b>
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**DEBT**

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Ponkapoag Fire Station - Major Building Repairs available for use										0	0		0
											0		0
<b>TOTAL- BUILDINGS, ETC</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

SPACE NEEDS

Community Center (*Excluded from Tax Levy)										2,300	2,300		2,300
Community Center Architect and Engineering Fees (*Excluded from Tax Levy)										250	250		250
Price Escalation thereafter											0		0
<b>TOTAL - SPACE NEEDS</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>2,300</b>	<b>2,550</b>	<b>0</b>	<b>2,550</b>

**TOTAL DEBT**

<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>2,300</b>	<b>2,550</b>	<b>0</b>	<b>2,550</b>
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**TOTAL - MUNICIPAL BUILDINGS**

<b>65</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>2,300</b>	<b>2,550</b>	<b>100</b>	<b>2,650</b>
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**RECREATION DEPARTMENT**

**CASH CAPITAL**

VEHICLES

Tractor	1994 Kubota	L3600D53460								0		0
Tractor	1977 Massy-Ferg	9A256850								0		0
Pickup	1994 Ford Pickup	2FTHF25H9RCA69836				30				30		30
Truck	2000 Ford	IFNTNF21L8YEA48014								0		0
Truck	1996 Ford	2FDKF38F2TCA52918								0		0
Trailer	1996 Cross Country	1C9FS1627T1433052								0		0
Truck	2000 Trailer	431FS1212Y2000691								0		0
Truck	New Pickup Truck									0	45	45
<b>TOTAL- VEHICLES</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>45</b>	<b>75</b>

EQUIPMENT

Harley Rake										0		0
Tot Playground Pequitside										0		0
Playground Equip.	Add & Replace at Memorial Field									0	35	35
Mower & Slicer Seeder										0		0
Pool Cover for Town Pool										0		0
<b>TOTAL- EQUIPMENT</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35</b>	<b>35</b>

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS

Pool Rehabilitation										0	20	20	
Rehab Field Houses at Playground Locations										0		0	
Irrigation System Lower Memorial Field - Phase 1						60				60		60	
Irrigation Robots available for use										0		0	
Irrigation System - Phase 2 & 3							53	37		0		0	
										90		90	
<b>TOTAL- BUILDINGS, ETC</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>53</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>20</b>	<b>170</b>

**TOTAL CASH CAPITAL**

<b>0</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>53</b>	<b>37</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180</b>	<b>100</b>	<b>280</b>
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**DEBT**

LAND USE NEEDS

Landfill Playing Fields (*Excluded from Tax Levy)			4,000	0	4,000						0	0
Kennedy Playing Fields (*Excluded from Tax Levy)			1,000	0	1,000						0	0
<b>TOTAL - LAND USE NEEDS</b>			<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOTAL DEBT**

<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**TOTAL - RECREATION DEPARTMENT**

<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>60</b>	<b>53</b>	<b>37</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180</b>	<b>100</b>	<b>280</b>
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
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<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**COUNCIL ON AGING**

**CASH CAPITAL**

VEHICLES

Bus	2001 Ford Bus	1FDXE45S41HA38623
Van	1997 Ford Van	1FTJS34L9VHB76915


27				

0	60	60
27		27

**TOTAL - VEHICLES**

0	0	0
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27	0	0	0	0
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27	60	87
----	----	----

**TOTAL CASH CAPITAL**

0	0	0
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27	0	0	0	0
----	---	---	---	---

27	60	87
----	----	----

**DEBT**

SPACE NEEDS

Senior Center (*Excluded from Tax Levy)
Senior Center Architect and Engineering Fees
Price Escalation thereafter

0	0	0
0	0	0
0	0	0

		3,402		
	350			

3,402		3,402
350		350
0		0

**TOTAL - SPACE NEEDS**

0	0	0
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0	350	3,402	0	0
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3,752	0	3,752
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**TOTAL DEBT**

0	0	0
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0	350	3,402	0	0
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3,752	0	3,752
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**TOTAL - COUNCIL ON AGING**

0	0	0
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27	350	3,402	0	0
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3,779	60	3,839
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TOWN OF CANTON  
SIX-YEAR PLAN

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

5-Year TOTAL
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FY2009
--------

6-Year TOTAL
-----------------

	8,525	3,413	5,112	753	1,966	4,472	617	2,658	10,466	4,694	15,160
<b>GRAND TOTAL - BOARD OF SELECTMEN RESPONSIBILITY</b>											
<b>BOARD OF SELECTMEN SUMMARY</b>											
CASH CAPITAL REQUESTS	700	588	112	618	471	350	367	358	2,164	804	2,968
AVAILABLE CASH CAPITAL	563	463	100	393	246	350	367	358	1,714	0	1,714
AVAILABLE MITIGATION MONIES	125	125	0	225	225	0	0	0	450	0	450
GRAND TOTAL CASH CAPITAL	688	588	100	618	471	350	367	358	2,164	0	2,164
<b>EXCESS CASH CAPITAL REQUESTS - MUST EQUAL "0" BY FISCAL YEAR</b>	12	0	12	0	0	0	0	0	0	0	804
DEBT CAPITAL REQUESTS	7,825	2,825	5,000	135	1,495	4,122	250	2,300	8,302	3,890	12,192
AVAILABLE DEBT CAPITAL	2,825	2,825	0	135	1,145	720	0	0	2,000	0	2,000
<b>EXCESS DEBT CAPITAL REQUESTS - MUST EQUAL "0" BY FISCAL YEAR</b>	5,000	0	5,000	0	350	3,402	250	2,300	6,302	3,890	10,192
CASH CAPITAL AND DEBT CAPITAL REQUESTS - CROSS CHECK WITH REONSIBILITY	8,525	3,413	5,112	753	1,966	4,472	617	2,658	10,466	4,694	15,160
Difference	0	0	0	0	0	0	0	0	0	0	0

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

**FORM A**

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**OTHER ELECTED OFFICIALS RESPONSIBILITY**

**TOWN CLERK**

**CASH CAPITAL**

TECHNOLOGY

available for use

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0
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0
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0
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**TOTAL- TECHNOLOGY**

0	0	0
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0	0	0	0	0
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0
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0
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0
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EQUIPMENT

available for use

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0
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available for use

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0
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**TOTAL- EQUIPMENT**

0	0	0
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0	0	0	0	0
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0
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0
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0
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**TOTAL CASH CAPITAL**

0	0	0
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0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**TOTAL - TOWN CLERK**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
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0
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0
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

ASSESSORS

**CASH CAPITAL**

TECHNOLOGY  
available for use  
available for use

**TOTAL- TECHNOLOGY**

**TOTAL CASH CAPITAL**

**TOTAL - ASSESSORS**

0	0	0
0	0	0
0	0	0

0	0	0	0	0
0	0	0	0	0
0	0	0	0	0

0
0
0
0
0

0
0
0

0
0
0
0
0

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

LIBRARY

**CASH CAPITAL**

TECHNOLOGY

Network Server  
Workstations


30	10			
		20		35

40	
55	


40
55

**TOTAL- TECHNOLOGY**

0	0	0
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30	10	20	0	35
----	----	----	---	----

95
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0
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95
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EQUIPMENT

Furnishings deferred from Project Budget and rescheduled  
Collection Development  
Furnishings Contingency


20	20	10		30
	20	20	16	35

80
91
0


80
91
0

**TOTAL- EQUIPMENT**

0	0	0
---	---	---

20	40	30	16	65
----	----	----	----	----

171
-----

0
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171
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**TOTAL CASH CAPITAL**

0	0	0
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50	50	50	16	100
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266
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0
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266
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**DEBT**

SPACE NEEDS

Library Project - Supplement  
available for use

1,445	1,445	0


0
0


0
0

**TOTAL - SPACE NEEDS**

1,445	1,445	0
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0	0	0	0	0
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0
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0
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0
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**TOTAL DEBT**

1,445	1,445	0
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0	0	0	0	0
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0
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0
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0
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**TOTAL - LIBRARY**

1,445	1,445	0
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50	50	50	16	100
----	----	----	----	-----

266
-----

0
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266
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**PLANNING BOARD**

**CASH CAPITAL**

BUILDING & GROUNDS REPAIRS/IMPROVEMENTS  
available for use

**TOTAL- BUILDINGS, ETC**

**TOTAL CASH CAPITAL**

**TOTAL - PLANNING BOARD**

						0		0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0

TOWN OF CANTON  
SIX-YEAR PLAN

Beginning with Fiscal Year 2004  
(000's omitted)

	FY2003	FY2003	FY2003	FY2004 - FY2008					5-Year	FY2009	6-Year
	Request	ATM Vote	Defer	FY2004	FY2005	FY2006	FY2007	FY2008	TOTAL		TOTAL
<b>GRAND TOTAL - OTHER ELECTED OFFICIALS RESPONSIBILITY</b>	1,445	1,445	0	50	50	50	16	100	266	0	266
<b>OTHER ELECTED OFFICIALS SUMMARY</b>											
CASH CAPITAL REQUESTS	0	0	0	50	50	50	16	100	266	0	266
AVAILABLE CASH CAPITAL	0	0	0	50	50	50	16	100	266	0	266
<b>EXCESS CASH CAPITAL REQUESTS - MUST EQUAL "0" BY FISCAL YEAR</b>	0	0	0	0	0	0	0	0	0	0	0
DEBT CAPITAL REQUESTS	1,445	1,445	0	0	0	0	0	0	0	0	0
AVAILABLE DEBT CAPITAL	1,650	1,445	205	0	0	0	0	0	0	0	0
<b>EXCESS DEBT CAPITAL REQUESTS - MUST EQUAL "0" BY FISCAL YEAR</b>	(205)	0	(205)	0	0	0	0	0	0	0	0
CASH CAPITAL AND DEBT CAPITAL REQUESTS - CROSS CHECK WITH REPOSIBILITY	1,445	1,445	0	50	50	50	16	100	266	0	266
Difference	0	0	0	0	0	0	0	0	0	0	0

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
**(000's omitted)**

**FORM A**

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
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<b>5-Year</b>
TOTAL

FY2009
--------

<b>6-Year</b>
TOTAL

**CITIZEN ARTICLES AND TOWNWIDE**

**BUILDING & GROUNDS REPAIRS/IMPROVEMENTS**

Hunter Lane Roadway Improvements	11	0	11							0		0
Blackman Road Sidewalk	35	0	35							0		0
Pleasant Circle Drainage	57	36	21							0		0
Ponkapoag School Exterior Renovations and Repainting										0		0
Sanitary Sewer Extension - Tracy Wood Road	165	0	165							0		0
Sandblast and refinish soldier - Town Hall	35	0	35							0		0
available for use										0		0
available for use										0		0
available for use										0		0
available for use										0		0
<b>Total - Building,etc</b>	<b>303</b>	<b>36</b>	<b>267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - CITIZEN ARTICLES AND TOWNWIDE</b>	<b>303</b>	<b>36</b>	<b>267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**ENTERPRISE FUNDS**

**WATER ENTERPRISE FUND**

WATER IMPROVEMENT PROJECTS

- Water Towers - Maintenance
- Pilot Study - Filtration
- Well No. 9 Supplement
- Manganese Removal
- Walpole Street - Phase 2 available for use
- available for use
- available for use
- available for use
- available for use

400	400	0

	100	130		
0				
	250	4,500		

		230			230
		0			0
		0			0
		4,750			4,750
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0

**TOTAL - WATER IMPROVEMENT PROJECTS**

400	400	0
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0	350	4,630	0	0
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4,980	0	4,980
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VEHICLES

- Utility 4x4 2000 Ford F250 1FDNF21L1YEA48013 # 4
- Pickup 1995 Ford F150 1FTE15Y2SLB47611 # 7
- Utility 4x4 2000 Ford F250 1FDNF21F2YEA43364 # 8
- Utility 4x4 2000 Ford F250 1FDNF21F7YEA48012 # 9
- Pickup 1994 Ford F150 1FTEF15N5RNB67744 # 14
- Dump 1994 Ford L8000 1FDYK82E7RVA24585 # 20
- Dump 1995 Ford F400 1FDLF47FXSEA67753 # 31
- Utility 4x4 1999 Ford 250 1FDNF21F5XEB19786 # 34


			40	
		50		
	85			
			40	

		0			0
		40			40
		0			0
		0			0
		50			50
		85			85
		40			40
		0			0

**TOTAL - VEHICLES**

0	0	0
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0	85	50	40	40
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215	0	215
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EQUIPMENT

- Loader 1992 Michigan L50 L050V60586 # 27
- Loader 1996 Samsung LBY0166 # 29
- Backhoe/Loader 1993 JCB USA21400CPE412330 # 32
- Compressor 2002 Atlas 4500A06142H0039958 # 38
- Tamper Wacker 1986 Tamper Wacker VPG160A540304182 # 41
- Compressor 1995 Sullivan CD4039D234405 # 56
- Generator 1989 Homelite 10277188 # 66
- Generator 1989 Honda GX1402296875 # 67
- Backhoe/Loader 1999 Cat. 416C 1WRO8143 # 69
- available for use
- available for use

75	75	0
13	13	0

	100			
120				

		100			100
		120			120
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0
		0			0

**TOTAL - EQUIPMENT**

88	88	0
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120	100	0	0	0
-----	-----	---	---	---

220	0	220
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TECHNOLOGY  
available for use

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0		0
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**TOTAL - TECHNOLOGY**

0	0	0
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0	0	0	0	0
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0	0	0
---	---	---

**WATER ENTERPRISE ACCOUNT**

488	488	0
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120	535	4,680	40	40
-----	-----	-------	----	----

5,415	0	5,415
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WATER ENTERPRISE ACCOUNT SUMMARY - FUNDING

SURPLUS REVENUE  
DEBT

88	88	0
400	400	0

0	85	50	40	40
120	450	4,630	0	0

215	0	215
5,200	0	5,200

**TOTAL - WATER ENTERPRISE ACCOUNT - FUNDING**

488	488	0
-----	-----	---

120	535	4,680	40	40
-----	-----	-------	----	----

5,415	0	5,415
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**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
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<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**SEWER ENTERPRISE FUND**

SEWER IMPROVEMENT PROJECTS

Phase 4 of I & I			
Phase 5 of I & I			
Phase 6 of I & I			
Sewer Systems Extension - Palmer Street Area			
Sewer Systems Extension - Grand Street			
Sewer Systems Extension - Wayside Lane			
Sewer Systems Extension - Green Lodge Street			
Sewer Systems Extension - Ledgewood Drive			
Sewer Systems Extension - York Street			
Sewer Systems Extension - Glen Echo Pond			
Green Lodge Interceptor Design			
Phase 2 - Water Resources Management Plan available for use			
<b>TOTAL - SEWER IMPROVEMENT PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>

	2,500				2,500		2,500
	1,500				1,500		1,500
	315		1,585		1,900		1,900
					0		0
					0		0
					0		0
					0		0
					0		0
					0		0
					0		0
	375				375		375
	175				175		175
					0		0
<b>TOTAL</b>	<b>375</b>	<b>4,490</b>	<b>0</b>	<b>0</b>	<b>1,585</b>	<b>6,450</b>	<b>6,450</b>

VEHICLES

Utility 4x4 Truck	1999 Ford F350	1FDWF37F6XEB40096	# 36			
	1990	2FDK38MXLCB36094	# 45			
<b>TOTAL- VEHICLES</b>				<b>0</b>	<b>0</b>	<b>0</b>

					0		0
		50			50		50
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>

EQUIPMENT

Flush Truck	1987 GMC	1GDM7D1G6HV540043	# 71	200	0	200
TV Truck	2001	1FDXE45F51HB3601	# 73			
<b>TOTAL- EQUIPMENT</b>				<b>200</b>	<b>0</b>	<b>200</b>

	0	0				0	0
						0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TECHNOLOGY

available for use				0	0	0
<b>TOTAL- TECHNOLOGY</b>				<b>0</b>	<b>0</b>	<b>0</b>

						0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>SEWER ENTERPRISE ACCOUNT</b>	<b>200</b>	<b>0</b>	<b>200</b>
---------------------------------	------------	----------	------------

<b>TOTAL</b>	<b>375</b>	<b>4,490</b>	<b>50</b>	<b>0</b>	<b>1,585</b>	<b>6,500</b>	<b>6,500</b>
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SEWER ENTERPRISE ACCOUNT SUMMARY - FUNDING

SURPLUS REVENUE	200	0	200
DEBT	0	0	0
<b>TOTAL - SEWER ENTERPRISE ACCOUNT - FUNDING</b>	<b>200</b>	<b>0</b>	<b>200</b>

	0	175	50	0	0	225	0
	375	4,315	0	0	1,585	6,275	6,275
<b>TOTAL</b>	<b>375</b>	<b>4,490</b>	<b>50</b>	<b>0</b>	<b>1,585</b>	<b>6,500</b>	<b>6,500</b>

**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**SKATING RINK ENTERPRISE ACCOUNT**

**BUILDING & GROUNDS REPAIRS/IMPROVEMENTS**

Rehab Bleacher System  
Roof Repairs  
available for use  
available for use  
available for use  
available for use


		20		
	25			

20
25
0
0
0
0
0


20
25
0
0
0
0
0

**TOTAL- BUILDINGS, ETC**

0	0	0
---	---	---

0	25	20	0	0
---	----	----	---	---

45
----

0
---

45
----

**VEHICLES**

available for use  
available for use



0
0


0
0

**TOTAL- VEHICLES**

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
---

0
---

0
---

**EQUIPMENT**

Zamboni Upgrade Back-up Zamboni  
Zamboni Replace Main Zamboni

10	10	0

			85	

0
85


0
85

**TOTAL- EQUIPMENT**

10	10	0
----	----	---

0	0	0	85	0
---	---	---	----	---

85
----

0
---

85
----

**SKATING RINK ENTERPRISE ACCOUNT**

10	10	0
----	----	---

0	25	20	85	0
---	----	----	----	---

130
-----

0
---

130
-----

**SKATING RINK ENTERPRISE ACCOUNT SUMMARY - FUNDING**

SURPLUS REVENUE

10	10	0
0	0	0

0	25	20	0	0
0	0	0	85	0

45
85

0
0

45
85

DEBT

**TOTAL - SKATING ENTERPRISE ACCOUNT - FUNDING**

10	10	0
----	----	---

0	25	20	85	0
---	----	----	----	---

130
-----

0
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130
-----



**TOWN OF CANTON  
SIX-YEAR PLAN**

Beginning with Fiscal Year 2004  
(000's omitted)

FORM A

FY2003	FY2003	FY2003
Request	ATM Vote	Defer

FY2004	FY2005	FY2006	FY2007	FY2008
--------	--------	--------	--------	--------

<b>5-Year</b>		<b>6-Year</b>
TOTAL	FY2009	TOTAL

**OTHER SELF-SUPPORTED PROGRAMS**

**FIRE DEPARTMENT AMBULANCE FUND**

VEHICLES

Ambulance (CA-3)	1988 Ford	1FDKF37M9JNB39674	# 5019
Ambulance (CA-1)	1997 International	1HTSLAAM6VH450206	# 5033
Ambulance (CA-2)	1999 Navistar	1HTSLAAM3XH686797	# 8910


170				
	175			

0
170
175


0
170
175

**TOTAL- VEHICLES**

0	0	0
---	---	---

170	175	0	0	0
-----	-----	---	---	---

345
-----

0
---

345
-----

EQUIPMENT

Purchase 27 Defibrillators

77	68	9
----	----	---

--	--	--	--	--

0
---

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0
---

**TOTAL- EQUIPMENT**

77	68	9
----	----	---

0	0	0	0	0
---	---	---	---	---

0
---

0
---

0
---

**FIRE DEPARTMENT AMBULANCE FUND**

77	68	9
----	----	---

170	175	0	0	0
-----	-----	---	---	---

345
-----

0
---

345
-----

**FIRE DEPT SELF-SUPPORTED ACCOUNT SUMMARY - FUNDING**

SURPLUS REVENUE

77	68	9
----	----	---

170	175	0	0	0
-----	-----	---	---	---

345
-----

0
---

345
-----

DEBT

0	0	0
---	---	---

0	0	0	0	0
---	---	---	---	---

0
---

0
---

0
---

**TOTAL - FIRE DEPT SELF-SUPPORTED ACCOUNT - FUNDING**

77	68	9
----	----	---

170	175	0	0	0
-----	-----	---	---	---

345
-----

0
---

345
-----

**TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 5-YEAR SPENDING PLAN FOR BOARD OF SELECTMEN  
 FISCAL YEARS 2004-2008**

(000's OMITTED)

<b>BOARD OF SELECTMEN</b>				
<b>EXPENDITURE CATEGORY</b>	<b>TOTAL</b>	<b>CASH</b>	<b>LEVY DEBT</b>	<b>PROP 2 1/2 DEBT</b>
POLICE - VEHICLE REPLACEMENTS	486	486		
FIRE - TRUCK REPLACEMENTS	705		705	
FIRE - VEHICLE REPLACEMENTS	154	154		
FIRE - EQUIPMENT REPLACEMENTS	86	86		
FIRE - PROJECT SUPPLEMENT	500		500	
DPW - VEHICLE REPLACEMENTS	420	420		
DPW - LOADER REPLACEMENTS	125		125	
DPW - SUPPLEMENT CHAPTER 90 PROGRAM	400	400		
DPW - PUBLIC WORKS GARAGE	520		520	
ANIMAL CONTROL - VEHICLE REPLACEMENTS	32	32		
BUILDING DEPT - VEHICLE REPLACEMENT	23	23		
COUNCIL ON AGING - VEHICLE REPLACEMENTS	27	27		
PEQUITSIDE FARM - VEHICLE REPLACEMENTS	37	37		
PEQUITSIDE FARM - EQUIPMENT REPLACEMENT	33	33		
PEQUITSIDE FARM - MAJOR BUILDING REPAIRS	183	33	150	
RECREATION - VEHICLE REPLACEMENTS	30	30		
RECREATION - IRRIGATION - LOWER MEMORIAL FIELD, PHASES 1, 2, 3	150	150		
TECHNOLOGY - HARDWARE/SOFTWARE/TRAINING	173	173		
TECHNOLOGY - HARDWARE - REPLACE SERVERS	80	80		
SENIOR CENTER	3,752			3,752
COMMUNITY CENTER	2,550			2,550
<b>GRAND TOTAL PROPOSED EXPENDITURES</b>	<b>10,466</b>	<b>2,164</b>	<b>2,000</b>	<b>6,302</b>
<b>AVAILABLE CAPITAL CAPACITY</b>	<b>4,164</b>	<b>2,164</b>	<b>2,000</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY OVER/(SHORT)</b>	<b>(6,302)</b>	<b>0</b>	<b>0</b>	<b>(6,302)</b>

**TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 5-YEAR SPENDING PLAN FOR BOARD OF SELECTMEN - ENTERPRISE FUNDS  
 FISCAL YEARS 2004-2008**

(000's OMITTED)

<b>BOARD OF SELECTMEN - ENTERPRISE</b>		<b>SURPLUS</b>	<b>OUTSIDE</b>	<b>PROP 2 1/2</b>
<b>EXPENDITURE CATEGORY</b>	<b>TOTAL</b>	<b>CASH</b>	<b>DEBT</b>	<b>DEBT</b>
<b>WATER ENTERPRISE</b>				
MANGANESE REMOVAL FACILITY	4,750		4,750	
WATER TOWERS MAINTENANCE	230		230	
VEHICLE REPLACEMENTS	215	215		
EQUIPMENT REPLACEMENTS	220		220	
<b>GRAND TOTAL - WATER ENTERPRISE</b>	<b>5,415</b>	<b>215</b>	<b>5,200</b>	
<b>SEWER ENTERPRISE</b>				
PHASE 4 OF I & I	2,500		2,500	
PHASE 5 OF I & I	1,500		1,500	
PHASE 6 OF I & I	1,900		1,900	
GREEN LODGE INTERCEPTOR DESIGN	375		375	
PHASE 2 - WATER RESOURCES MANAGEMENT PLAN	175	175		
TRUCK REPLACEMENTS	50	50		
<b>GRAND TOTAL - SEWER ENTERPRISE</b>	<b>6,500</b>	<b>225</b>	<b>6,275</b>	
<b>SKATING RINK ENTERPRISE</b>				
REHAB BLEACHER SYSTEM	20	20		
ROOF REPAIRS	25	25		
REPLACE MAIN ZAMBONI	85		85	
<b>GRAND TOTAL - SKATING RINK ENTERPRISE</b>	<b>130</b>	<b>45</b>	<b>85</b>	
<b>GRAND TOTAL - ALL ENTERPRISE ACCOUNTS</b>	<b>12,045</b>	<b>485</b>	<b>11,560</b>	
<b>AMBULANCE SELF SUPPORTED OPERATIONS</b>				
AMBULANCE REPLACEMENTS	345	345		0
<b>GRAND TOTAL - AMBULANCE SELF SUPPORTED OPERATIONS</b>	<b>345</b>	<b>345</b>		<b>0</b>
<b>GRAND TOTAL - ENTERPRISE AND SELF SUPPORTING ACCOUNTS</b>	<b>12,390</b>	<b>830</b>	<b>11,560</b>	

**TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 5-YEAR SPENDING PLAN - OTHER ELECTED OFFICIALS  
 FISCAL YEARS 2004-2008**

(000's OMITTED)

OTHER ELECTED OFFICIALS RESPONSIBILITY	TOTAL	CASH	LEVY DEBT	PROP 2 1/2 DEBT
<b>ASSESSORS</b>				
GRAND TOTAL PROPOSED EXPENDITURES	0	0	0	0
<b>TOWN CLERK</b>				
GRAND TOTAL PROPOSED EXPENDITURES	0	0	0	0
<b>LIBRARY</b>				
TECHNOLOGY	95	95		
FURNISHINGS & COLLECTION DEVELOPMENT	171	171		
GRAND TOTAL PROPOSED EXPENDITURES	266	266	0	0
<b>PLANNING BOARD</b>				
TOTAL PLANNING BOARD REQUESTS	0	0	0	0
GRAND TOTAL PROPOSED EXPENDITURES	266	266	0	0
AVAILABLE CAPITAL CAPACITY	266	266	0	0
AVAILABLE CAPITAL CAPACITY OVER/(SHORT)	0	0	0	0

**TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 5-YEAR SPENDING PLAN FOR SCHOOL COMMITTEE  
 FISCAL YEARS 2004-2008**

(000's OMITTED)

<b>SCHOOL COMMITTEE</b>				
<b>EXPENDITURE CATEGORY</b>	<b>TOTAL</b>	<b>CASH</b>	<b>LEVY DEBT</b>	<b>PROP 21/2 DEBT</b>
HVAC REPLACEMENTS (per master plan)	437		437	
BOILER REPLACEMENT	390		390	
PLUMBING - BATHROOMS	160		160	
ROOF REPAIRS	820		820	
ASBESTOS REMOVAL	66		66	
FLOOR TILE REPLACEMENT	51		51	
BUILDING SECURITY - SYSTEMWIDE	168		168	
MAJOR ASPHALT/CONCRETE WORK	204		204	
BUILDING IMPROVEMENTS-CONSOLIDATED	292	292		
TECHNOLOGY	1,498	1,498		
INSTRUCTIONAL EQUIPMENT/MATERIALS	169	169		
FURNITURE - STUDENTS/STAFF	73	73		
GROUNDS IMPROVEMENT	12	12		
EXTRAORDINARY MAINTENANCE- CONSOLIDATED	33	33		
VEHICLE REPLACEMENTS - SCHOOL BUSES	135	135		
VEHICLE REPLACEMENTS - TRUCKS	47	47		
MAINTENANCE FACILITY	1,133		1,133	
<b>GRAND TOTAL PROPOSED EXPENDITURES</b>	<b>5,688</b>	<b>2,259</b>	<b>3,429</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY</b>	<b>5,688</b>	<b>2,259</b>	<b>3,429</b>	<b>0</b>
<b>AVAILABLE CAPITAL CAPACITY OVER/(SHORT)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TOWN OF CANTON  
 CAPITAL OUTLAY AND PLANNING COMMITTEE  
 1-YEAR SPENDING PLAN FOR 2003 ANNUAL TOWN MEETING  
 FISCAL YEAR 2004

DEPT	DESCRIPTION	DEPT REQUEST	BOS OR CSC APPROVED	FINAL VOTE COPC APPROVED	VOTE	CASH	DEBT
<b>SCHOOL COMMITTEE</b>							
<b>CAPITAL REQUESTS</b>							
(OOO'S OMITTED)							
GMS/BLDG A	Building Repair/Improvements-Exterior Door	49	49	49	7-0	49	
HAN/JFK	Building Repair/Improvements-Lighting	46	46	46	7-0	46	
HANSEN	Building Repair/Improvements-Exterior Window	20	20	20	7-0	20	
SYSTEM	Building Repair/Improvements-Space Needs (Maint.)	100	100	100	7-0	100	
Sub Total			215				
SYSTEM	Technology - Software - Educational	79	79	79	7-0	79	
SYSTEM	Technology - Computers	90	90	90	7-0	90	
SYSTEM	Technology - Laptops	6	6	6	7-0	6	
SYSTEM	Technology - Switches	32	32	32	7-0	32	
SYSTEM	Technology - Servers	49	49	49	7-0	49	
SYSTEM	Technology - Software - Licenses	10	10	10	7-0	10	
SYSTEM	Technology - Printers	14	14	14	7-0	14	
SYSTEM	Technology - Music Equipment	5	5	5	7-0	5	
SYSTEM	Technology - Special Education Equipment	12	12	12	7-0	12	
Sub Total			297				
HAN/JFK/LUCE/GMS	Program Improvements - Wellness	16	16	16	7-0	16	
KENNEDY	Program Improvements - Equipment	4	4	4	7-0	4	
SYSTEM	Program Improvements - Fine Arts	41	41	41	7-0	41	
SYSTEM	Program Improvements - Visual Arts	34	34	34	7-0	34	
KENNEDY	Program Improvements - English/Language Arts	14	14	14	7-0	14	
HANSEN	Program Improvements - Social Studies	15	15	15	7-0	15	
HANSEN	Program Improvements - Library	20	20	20	7-0	20	
KENNEDY	Program Improvements - Math	4	4	4	7-0	4	
Sub Total			148				
HAN/JFK/GMS	Furniture - Students - Desks and Chairs	36	36	36	7-0	36	
HAN/GMS	Furniture - Staff - Desks and Chairs	13	13	13	7-0	13	
HAN/JFK/LUCE	Equipment - Copiers - Staff	24	24	24	7-0	24	
Sub Total			73				
HANSEN	Grounds-Concrete Work	12	12	12	7-0	12	
HIGH SCHOOL	Lower Memorial Field - Irrigation Project	23	23	23	7-0	23	
GMS/SYSYSTEM	Extraordinary Maintenance- consolidated projects	10	10	10	7-0	10	
Sub Total			45				
SYSTEM	HVAC Replacements (Per Master Plan)	156	156	156	7-0		156
HAN/GMS	Plumbing	160	160	160	7-0		160
HANSEN	Asbestos/Floor Tile Replacement	117	117	117	7-0		117
HAN/JFK/GMS	Major Asphalt Work	204	204	204	7-0		204
<b>GRAND TOTAL - SCHOOL COMMITTEE RESPONSIBILITY</b>		<b>1,415</b>	<b>1,415</b>	<b>1,415</b>		<b>778</b>	<b>637</b>
<b>AVAILABLE CAPITAL CAPACITY</b>		<b>1,415</b>	<b>1,415</b>	<b>1,415</b>		<b>778</b>	<b>637</b>
<b>MORE OR (LESS) THAN AVAILABLE CAPITAL CAPACITY</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>

5-YEAR PLAN (2004-08)  
PROPOSED EXPENDITURE PLAN

BOARD OF SELECTMEN

(000's omitted)

EXPENDITURE CATEGORY	TOTAL	CASH	DEBT	PROP 2 1/2 DEBT
POLICE - VEHICLE REPLACEMENTS	486	486		
FIRE - TRUCK REPLACEMENTS	705		705	
FIRE - VEHICLE REPLACEMENTS	154	154		
FIRE - EQUIPMENT REPLACEMENTS	86	86		
FIRE - PROJECT SUPPLEMENT	500		500	
DPW - VEHICLE REPLACEMENTS	420	420		
DPW - LOADER REPLACEMENTS	125		125	
DPW - SUPPLEMENT CHAPTER 90 PROGRAM	400	400		
DPW - PUBLIC WORKS GARAGE	520		520	
ANIMAL CONTROL - VEHICLE REPLACEMENTS	32	32		
BUILDING DEPT - VEHICLE REPLACEMENT	23	23		
COUNCIL ON AGING - VEHICLE REPLACEMENTS	27	27		
PEQUITSIDE FARM - VEHICLE REPLACEMENTS	37	37		
PEQUITSIDE FARM - EQUIPMENT REPLACEMENT	33	33		
PEQUITSIDE FARM - MAJOR BUILDING REPAIRS	183	33	150	
RECREATION - VEHICLE REPLACEMENTS	30	30		
RECREATION - IRRIGATION - LOWER MEMORIAL FIELD, PHASES 1, 2, 3	150	150		
TECHNOLOGY - HARDWARE/SOFTWARE/TRAINING	173	173		
TECHNOLOGY - HARDWARE - REPLACE SERVERS	80	80		
SENIOR CENTER	3,752			3,752
COMMUNITY CENTER	2,550			2,550
<b>GRAND TOTAL PROPOSED EXPENDITURES</b>	<b>10,466</b>	<b>2,164</b>	<b>2,000</b>	<b>6,302</b>

**5-YEAR PLAN (2004-08)  
PROPOSED EXPENDITURE PLAN - ENTERPRISE**

**BOARD OF SELECTMEN**

(000's omitted)

<b>EXPENDITURE CATEGORY</b>	<b>TOTAL</b>	<b>CASH</b>	<b>DEBT</b>
<b>WATER ENTERPRISE</b>			
MANGANESE REMOVAL FACILITY	4,750		4,750
WATER TOWERS MAINTENANCE	230		230
VEHICLE REPLACEMENTS	215	215	
EQUIPMENT REPLACEMENTS	220		220
<b>GRAND TOTAL - WATER ENTERPRISE</b>	<b>5,415</b>	<b>215</b>	<b>5,200</b>
<b>SEWER ENTERPRISE</b>			
PHASE 4 OF I & I	2,500		2,500
PHASE 5 OF I & I	1,500		1,500
PHASE 6 OF I & I	1,900		1,900
GREEN LODGE INTERCEPTOR DESIGN	375		375
PHASE 2 - WATER RESOURCES MANAGEMENT PLAN	175	175	
TRUCK REPLACEMENTS	50	50	
<b>GRAND TOTAL - SEWER ENTERPRISE</b>	<b>6,500</b>	<b>225</b>	<b>6,275</b>
<b>SKATING RINK ENTERPRISE</b>			
REHAB BLEACHER SYSTEM	20	20	
ROOF REPAIRS	25	25	
REPLACE MAIN ZAMBONI	85		85
<b>GRAND TOTAL - SKATING RINK ENTERPRISE</b>	<b>130</b>	<b>45</b>	<b>85</b>



5-YEAR PLAN (2004-08)  
PROPOSED EXPENDITURE PLAN - AMBULANCE REVOLVING FUNDS

BOARD OF SELECTMEN

(000's omitted)

AMBULANCE SELF SUPPORTED OPERATIONS

AMBULANCE REPLACEMENTS	345	345
<b>GRAND TOTAL - AMBULANCE SELF SUPPORTED OPERATIONS</b>	<b>345</b>	<b>345</b>

5-YEAR PLAN (2004-08) PROPOSED EXPENDITURE PLAN				
SCHOOL COMMITTEE				
(000's omitted)				
EXPENDITURE CATEGORY	TOTAL	CASH	DEBT	PROP 2 1/2 DEBT
HVAC REPLACEMENTS (per master plan)	437		437	
BOILER REPLACEMENT	390		390	
PLUMBING - BATHROOMS	160		160	
ROOF REPAIRS	820		820	
ASBESTOS REMOVAL	66		66	
FLOOR TILE REPLACEMENT	51		51	
BUILDING SECURITY - SYSTEMWIDE	168		168	
MAJOR ASPHALT/CONCRETE WORK	204		204	
BUILDING IMPROVEMENTS-CONSOLIDATED	292	292		
TECHNOLOGY	1,498	1,498		
INSTRUCTIONAL EQUIPMENT/MATERIALS	169	169		
FURNITURE - STUDENTS/STAFF	73	73		
FIXTURES & EQUIPMENT - STUDENTS/STAFF	0	0		
GROUNDS IMPROVEMENT	12	12		
EXTRAORDINARY MAINTENANCE- CONSOLIDATED	33	33		
VEHICLE REPLACEMENTS - SCHOOL BUSES	135	135		
VEHICLE REPLACEMENTS - TRUCKS	47	47		
MAINTENANCE FACILITY	1,133	0	1,133	
GRAND TOTAL PROPOSED EXPENDITURES	5,688	2,259	3,429	0

<b>5-YEAR PLAN (2004-08)</b>				
<b>PROPOSED EXPENDITURE PLAN</b>				
<b>BOARD OF LIBRARY TRUSTEES</b>				
(000's omitted)				
<b>EXPENDITURE CATEGORY</b>	<b>TOTAL</b>	<b>CASH</b>	<b>DEBT</b>	<b>PROP 2 1/2 DEBT</b>
TECHNOLOGY	95	95		
FURNISHINGS & COLLECTION DEVELOPMENT	171	171		
<b>GRAND TOTAL PROPOSED EXPENDITURES</b>	<b>266</b>	<b>266</b>	<b>0</b>	<b>0</b>

<b>5-YEAR PLAN (2004-08)</b>				<b>BOS 6-YEAR PENALTY IN EFFECT</b>		
<b>CAPITAL CAPACITY PLANNED USE (in thousands)</b>				<b>SC 6-YEAR PENALTY IN EFFECT</b>		
	FINAL BUDGET					
<b>RESPONSIBILITY</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>TOTAL</b>
<b>CASH CAPITAL ALLOCATION</b>						
BOARD OF SELECTMEN	393	246	350	367	358	1,714
BOARD OF SELECTMEN - STOUGHTON MITIGATION	225	225	0	0	0	450
SCHOOL COMMITTEE	778	517	523	379	370	2,567
LIBRARY	50	50	50	16	100	266
CITIZEN WARRANT ARTICLES	0	0	0	0	0	0
UNALLOCATED OR RESERVED FOR FUTURE YEARS PLANS	485	344	335	66	302	1,532
<b>CASH GRAND TOTAL</b>	<b>1,931</b>	<b>1,382</b>	<b>1,258</b>	<b>828</b>	<b>1,130</b>	<b>6,529</b>
<b>DEBT ALLOCATION</b>						
BOARD OF SELECTMEN	135	1,145	720	0	0	2,000
SCHOOL COMMITTEE	637	1,952	423	45	465	3,522
LIBRARY	0	0	0	0	0	0
CITIZEN WARRANT ARTICLES	0	0	0	0	0	0
UNALLOCATED OR RESERVED FOR FUTURE YEARS PLANS	0	350	0	0	500	850
<b>DEBT GRAND TOTAL</b>	<b>772</b>	<b>3,447</b>	<b>1,143</b>	<b>45</b>	<b>965</b>	<b>6,372</b>
<b>TOTAL CAPITAL CAPACITY USED</b>						
CASH CAPITAL (Including Stoughton Mitigation)	1,931	1,382	1,258	828	1,130	6,529
LONG TERM DEBT	772	3,447	1,143	45	965	6,372
<b>CAPITAL GRAND TOTAL</b>	<b>2,703</b>	<b>4,829</b>	<b>2,401</b>	<b>873</b>	<b>2,095</b>	<b>12,901</b>

**1-YEAR PLAN - FISCAL YEAR 2004  
REQUESTS AND RECOMMENDATIONS**

Department	<b>BOARD OF SELECTMEN RESPONSIBILITY</b>	REQUEST	BOS APPROVED	COPC RECOMMENDED	COPC VOTE
POLICE	Replace 4 Patrol Cars; various VIN #s 175251, 197270, 197292, 126407	86	86	86	7-0
FIRE	Replace 3 Cars; various VIN #s 132930, 132932, 166139	96	96	96	7-0
DPW	Replace Dump Sander; 1990 GMC; VIN #606621 Supplement Chapter 90 Program (Highway & Sidewalk)	89	89	89	7-0
BUILDINGS	Pequitside Farm - Repairs to Horse Barn Replace Truck; 1992 Ford; VIN #94304	23	23	23	7-0
RECREATION	Irrigation System - Lower Memorial Field - Phase 1	60	60	60	7-0
COA	Replace Van; 1997 Ford; VIN #76915	27	27	27	7-0
<b>BOARD OF SELECTMEN - GRAND TOTAL CASH</b>		<b>618</b>	<b>618</b>	<b>618</b>	

School	SCHOOL COMMITTEE RESPONSIBILITY	SC	COPC	COPC	
		REQUEST	APPROVED	RECOMMENDED	VOTE
GMS/BLDG A	Building Repair/Improvements-Exterior Door	49	49	49	7-0
HAN/JFK	Building Repair/Improvements-Lighting	46	46	46	7-0
HANSEN	Building Repair/Improvements-Exterior Window	20	20	20	7-0
SYSTEM	Building Repair/Improvements-Space Needs (Maint.)	100	100	100	7-0
SYSTEM	Technology - Software - Educational	79	79	79	7-0
SYSTEM	Technology - Computers	90	90	90	7-0
SYSTEM	Technology - Laptops	6	6	6	7-0
SYSTEM	Technology - Switches	32	32	32	7-0
SYSTEM	Technology - Servers	49	49	49	7-0
SYSTEM	Technology - Software - Licenses	10	10	10	7-0
SYSTEM	Technology - Printers	14	14	14	7-0
SYSTEM	Technology - Music Equipment	5	5	5	7-0
SYSTEM	Technology - Special Education Equipment	12	12	12	7-0
HAN/JFK/LUCE/GMS	Program Improvements - Wellness	16	16	16	7-0
KENNEDY	Program Improvements - Equipment	4	4	4	7-0
SYSTEM	Program Improvements - Fine Arts	41	41	41	7-0
SYSTEM	Program Improvements - Visual Arts	34	34	34	7-0
KENNEDY	Program Improvements - English/Language Arts	14	14	14	7-0
HANSEN	Program Improvements - Social Studies	15	15	15	7-0
HANSEN	Program Improvements - Library	20	20	20	7-0
KENNEDY	Program Improvements - Math	4	4	4	7-0
HAN/JFK/GMS	Furniture - Students - Desks and Chairs	36	36	36	7-0
HAN/GMS	Furniture - Staff - Desks and Chairs	13	13	13	7-0
HAN/JFK/LUCE	Equipment - Copiers - Staff	24	24	24	7-0
HANSEN	Grounds-Concrete Work	12	12	12	7-0
GMS/SYSYSTEM	Extraordinary Maintenance- consolidated projects	10	10	10	7-0
HIGH SCHOOL	Lower Memorial Field - Irrigation Project	23	23	23	7-0
<b>SCHOOL COMMITTEE - GRAND TOTAL CASH</b>		<b>778</b>	<b>778</b>	<b>778</b>	
<b>BOARD OF LIBRARY TRUSTEES RESPONSIBILITY</b>					
LIBRARY	Network Server	30	0	30	7-0
	Collection Expansion	20	0	20	4-0
<b>BOARD OF LIBRARY TRUSTEES - TOTAL CASH</b>		<b>50</b>	<b>0</b>	<b>50</b>	
<b>TOWNWIDE GRAND TOTAL CASH</b>		<b>1,446</b>	<b>1,396</b>	<b>1,446</b>	

**1-YEAR PLAN - FISCAL YEAR 2004  
REQUESTS AND RECOMMENDATIONS**

Department	BOARD OF SELECTMEN RESPONSIBILITY	REQUEST	BOS APPROVED	COPC RECOMMENDED	COPC VOTE
FIRE	Replace Engine E-7; 1979 GMC; VIN#511728	135	135	135	7-0
<b>BOARD OF SELECTMEN - GRAND TOTAL DEBT</b>		<b>135</b>	<b>135</b>	<b>135</b>	
School	SCHOOL COMMITTEE RESPONSIBILITY	REQUEST	SC APPROVED	COPC RECOMMENDED	COPC VOTE
SYSTEM	HVAC Replacements (Per Master Plan)	156	156	156	7-0
HAN/GMS	Plumbing	160	160	160	7-0
HANSEN	Asbestos/Floor Tile Replacement	117	117	117	7-0
HAN/JFK/GMS	Major Asphalt Work	204	204	204	7-0
<b>SCHOOL COMMITTEE - GRAND TOTAL DEBT</b>		<b>637</b>	<b>637</b>	<b>637</b>	
<b>TOWNWIDE GRAND TOTAL DEBT</b>		<b>772</b>	<b>772</b>	<b>772</b>	
<b>TOWNWIDE GRAND TOTAL CASH &amp; DEBT INSIDE LEVY</b>		<b>2,218</b>	<b>2,168</b>	<b>2,218</b>	

Department	BOARD OF SELECTMEN RESPONSIBILITY	REQUEST	BOS APPROVED	COPC RECOMMENDED	COPC VOTE
<b>AMBULANCE REVOLVING ACCOUNT CASH</b>					
FIRE	Replace Ambulance, 1997 International, VIN #450206	170	170	170	7-0
<b>TOTAL AMBULANCE REVOLVING ACCOUNT CASH</b>		<b>170</b>	<b>170</b>	<b>170</b>	
<b>WATER/SEWER ENTERPRISE ACCOUNT DEBT</b>					
WATER	Replace Loader, 1996 Samsung, VIN #LB0166	120	100	120	4-0
SEWER	Green Lodge Interceptor Design	375	375	375	7-0
<b>TOTAL WATER/SEWER ENTERPRISE ACCOUNT DEBT</b>		<b>495</b>	<b>475</b>	<b>495</b>	
<b>TOTAL WATER/SEWER ENTERPRISE AND AMBULANCE</b>		<b>665</b>	<b>645</b>	<b>665</b>	
<b>TOWNWIDE GRAND TOTAL - ALL CAPITAL SPENDING</b>				<b>2,883</b>	



## **The Barking Dog** by Carl Lavin

### **An idea worth cracking eggs for**

I know you have to break some eggs if you want to make an omelet. However, you do not need a hammer and they should be your eggs. The people that get me upset are the ones that go around breaking other people's eggs with a hammer and then calling them names when they complain.

The Master Plan Steering Committee has tried to be cognizant of the fact that we are planning for the future our OUR town. The town that belongs to each and every citizen. I know there are folks who are of the opinion that they have the only true vision for the town — but there you go.

The reason it has taken this long is that we want to be sure that everyone who wants to speak has an opportunity to speak. It doesn't have to be this way. Section 81D of Chapter 41 of the MGL says that a simple majority of the Planning Board can adopt a Master Plan without even holding a public meeting. But when the old Building Moratorium Study Committee and Tony Braconi presented the Master Plan article to Town Meeting it was with the clear understanding that public input would be a priority in its formulation.

We are getting down to the final stages of the plan. Our consultants are putting the finishing touches on the first complete draft. We are discussing how to present that draft to you without overwhelming you or boring you to death.

The idea that has the broadest appeal is to run a seven- or eight-part series in the *Citizen* — the town newspaper with the largest in-town circulation. That way you can digest it element by element and provide feedback to the committee and the consultants. Feedback would be by e-mail on the Master Plan Web Site ([www.cantonmasterplan.org](http://www.cantonmasterplan.org)), the suggestion boxes at Town Hall and the library or, if you feel strongly enough, by letters to the editor. We would appreciate a test run of the feedback system by your response to this idea. What do you think?

One idea that you might see more of is a suggestion that we move the Mail Distribution Center out of downtown and over to the Draper Mills property. The Distribution Center generates a lot of traffic downtown. We would still have the Post Office downtown, but it would open up the distribution building for other uses.

One thought was a location for the new senior center with walking access to downtown and possibly access to Forge Pond. Yeah, it's a bit out there — but who needs a plan for the "same old same old"?

Now don't get your knickers in a twist, this was suggested before the COA presented its idea about using the Eliot property for a senior center. I think that would be a great location and a great use for the property.

I'm still skeptical that we need that much frontage for an access road to the Senior Center and/or the police station. My paranoia alarm goes off when I hear about selling any of that land to developers. That's what the people who fought to preserve that property were trying to prevent.

But a legitimate senior center, not a clubhouse for the Over-60 Soccer League, with walking trails and some outdoor recreation would be appropriate.

Besides, I hear the selectmen are negotiating a return of one of the 40B projects — a plan to put us over the top for 40B compliance that also includes playing fields. Something for the kids at the Arboretum - now that's an idea worth cracking eggs for.



## The Barking Dog by Carl Lavin

### Preserve, Protect, Promote!

I'm in an alliterative mood. Communicate, Coordinate, Cooperate obviously doesn't work; lets try Preserve, Protect, Promote.

Now, like most towns, Canton is looking at some tight financial times. We are going to have to be careful how and how much we spend and we should be looking at some new sources of income.

Knee jerk reaction is to call in the developers and sell off our heritage. I can't believe that we still have people who don't know that residential development results in a net loss for the town.

When someone tells you that a new housing development is good for taxes, hide your wallet. Infrastructure costs (police, fire, schools, public works, etc.) exceed tax income at a ratio of \$1 in taxes to \$1.25 in municipal costs.

What's a town to do? A spin-off from the Master Plan may be an Economic Development Commission based on our old, successful, Industrial Development Commission but with broader scope. I'm not going to steal the thunder from the guys who are doing the work putting it together, but I suggest you watch for it. Their focus will be on commercial development for the town.

You are getting the picture on "Promote" but where do "Preserve and Protect" come in?

There are many reasons that a company will choose to move to a town. First concerns are business concerns, but those kind of even out. These days, most towns will "sell their souls" to lure good companies. The difference is often how much that "soul" is worth. Canton is a town with an enviable amount of "soul." Part of that is our history, another is our traditions; still another is the pride and respect we show to those people who have been "of Canton." Preserving and protecting their final resting places and the places in which they lived are ways to show that pride and respect.

Suzanne Doherty Hegland's excellent article on the Davenport House gives a glimpse into the kind of history that is just out of sight all over this town. I've had a peek at the draft of Volume I of Canton's Castles (or maybe Canton's Cottages); it focuses on the historic houses of Canton Corner and the wonderful people who lived in them. Later volumes will focus on other neighborhoods in the town. These books will be part of the fundraising efforts of the Friends of the Little Red House. Other proposals are a hardbound re-issue of

Canton Comes of Age and possibly Huntoon's History of Canton. Most historians are uncomfortable with Huntoon's lack of objectivity, but there is no denying the importance of his work.

The Master Plan consultants were surprised that a town like Canton doesn't have a historic district. I've heard there is a town meeting article being discussed to do just that. I really hope that comes forward before someone "paves paradise to put up a parking lot."

There is a lot to be proud of in our town and a lot that is worth promoting. For one, I don't want our claim to fame to be "Canton, the home of the Stoughton Relief Sewer," or "Canton - Stoughton's water line runs through our heart."

Bit by bit, piece by piece, the Historical Commission and Society are breathing new life into our history. Did you know they were different? You have to be appointed to the Commission, but anyone can join the Society for only \$25 a year. It isn't just getting yourself dusty, it is also promoting Canton by differentiating us from ordinary towns.

Preserve, Protect, Promote — what are you waiting for?





## The Barking Dog by Carl Lavin

### A Town Common: the perfect Christmas gift

Everybody that believes winter doesn't come until December 22 raise your hand.

OK — we've got that out of the way. Why the solstices and equinoxes were selected as the first day of each season is beyond me. You know I'm into the cross-quarter festivals like *Imbolc*, *Beltaine*, *Lughnasa* and *Samhain*, but that's just me.

Hasina said that there must be some importance to the Winter Solstice. For almost all western religions and cultures it has significance. It is the Longest Night, the Shortest Day, and the return of the light of the world. In pre-Christian times in Western Europe it was known as Yule. Many of the customs and traditions we associate with Christmas are part of the Yule lore. Hanging colored balls on trees to simulate fruit was a way of encouraging the dormant trees to revitalize and become fruitful. Turning lights in windows or hanging outside doors was to encourage and celebrate the return of the light. For after the longest night, the days become longer. Exchanging gifts to celebrate this special time of hope precedes even the gifts of the Magi.

My favorite is the Yule log. Now a Yule log is a significant piece of firewood — usually a hard wood like oak, so that it would burn/smolder for several days, even if it were just the backlog for lighter faster burning wood. The Yule Log cannot be bought. It must be received as a gift or cut by your own hand. I usually use fallen limbs that I cut to size; there is something about purposely damaging an oak tree that seems wrong. The log can be adorned with sprigs of holly or — if you are lucky enough to find it — mistletoe. Real mistletoe was very big time to our Druidic ancestors. It was considered a plant of the air. It grew in the highest branches of an oak tree with no apparent roots. It could only be harvested by a *Vate* (Druid priest), who would cut it loose with a small golden sickle and drop it onto a large white cotton cloth held by other priests. It was considered a strong medicine and powerful bringer of good fortune. A kiss under the mistletoe was a betrothal for life.

There are other festivals and holy days that are based on the Solstice and return of the light to the world, but

I'll let those better qualified than me tell you about them.

But I will tell you what I'd like for Christmas — if not this year then maybe next. A Town Common. Over and over that theme came out in the public comments for the Master Plan. Now, almost miraculously, we have that opportunity. Canton Corner is the heart of Canton. The geographical center. Some of our most significant history is in easy walking distance. Now we have acquired a sizeable piece of property fronting on Washington Street and stretching back to the site of the original Ponkapoag village (or so I'm told). What if that property were used to create the Town Common that so many people have asked for, right in the heart of what should be Canton's historic district? The gazebo that people talked about, benches, and at the far end our Senior Center designed to blend in with the historic structures in the area. Something that the whole town can be proud of and use. And if you only knew what beauty lays over the hill from this spot you would be amazed. Think about this while you are having a Glad Yule.



## **The Barking Dog** by Carl Lavin

### **A roller coaster year**

Oh yeah, it's been a roller coaster year. Everyone is writing good stuff about the year that closes tonight, so I'm moving on. Single exception: On Christmas Eve my grandson Damon was 6 months old. Moving on.

2004 is beginning to look like a doozie. The selectmen's election is shaping up to be truly interesting. A friend mentioned that she had heard of eight people who were considering a run for the three seats that are up for grabs — then she told me that she was going to be number nine. In case you hadn't noticed, over the past year a lot of people — real people — got involved in the process of town government. Not all of them liked what they saw and resolved to change it. As we go forward, one of our greatest concerns will be keeping the town on a firm financial base. No one knows for sure if the economy will rebound sufficiently to restore some of our state funding, but there is hope. Fiscal conservatism is the watch phrase, but "penny wise, pound foolish" is the caveat. When I see what we are going forward with — and what we are cutting — it seems that we sometimes get our priorities skewed. Keep in mind that new special interest groups are usually

formed in reaction to and to protect us from established special interest groups — groups that have been around so long that they have become institutionalized and now see themselves as part of town government. And there will never be an acceptable reason/excuse for trampling on citizen's rights — every citizen's rights. I remember hearing one of our town wits say: "The hand that rocks the cradle makes the dinner" — keep it in the locker room, Bubba. Rock on, 2004.

The Master Plan is finally coming together. Soon there will be a series of articles, each one focusing on one element of the Plan, with the opportunity for you to provide feedback on the proposals. It will be interesting to see how the candidates will react to the Plan recommendations. It will be equally interesting to find out how many candidates even know about the Master Plan.

Another development is the proposal for an operational Prop 21/2 override for the schools. I haven't heard enough about it to have an opinion yet, but I'm listening. It's amazing how much you learn when you actually listen. It also helps if you don't just listen to

people who tell you what you want to hear. One thing I do know, maybe two: Older voters, those who don't have kids in school, aren't looking forward to increased taxes. On the other hand, younger voters in their prime earning years are contributing to the Social Security Fund, which helps the seniors pay their taxes. Neither group is looking for a handout, but it might be a good idea for each to be aware of the concerns of the other.

In an election year, candidates are trying to woo voters. In Canton that means addressing the issues of concern to various groups. It can't go down party lines. In our town there are more Un-enrolled voters than Democrats and Republicans, et al put together. But what if there were an effort to organize the independently minded Un-enrolled? What if some folks, who were tired of being marginally franchised, decided to form an umbrella group that included all of the civic associations and neighborhood groups?

Because all the Back Yards added together equal one town. Government for the people, by the people — now there's a concept. What do you think?

Happy New Year!

## Comments from Master Plan Web Site

A link on the town web site was created for residents to submit their comments. There was not a lot of activity on the web site. The following are the comments collected as of January 12, 2004.

*'Who is in charge? Who is on the Planning Board?'*

*'Hi there, the issues I'm most concerned with are traffic, traffic calming and infrastructure issues.'*

*Traffic, in terms of speed and volume on residential streets has to be addressed. There are at least a dozen residential streets that have become high speed cut throes. These streets need traffic calming measures like increased police presence, raised crosswalks, sidewalks with granite curbing etc.*

*Regarding the downtown, I hope we can create an article at town meeting or do what needs to be done, in order for Roger Nichols (the former town planner) vision for the Plymouth Rubber land to become a reality. That mixed-use parcel could really allow Canton to have a "town green" and parking and make the center a destination.*

*Regarding publicizing meetings:*

*I think the master plan should create an article for town meeting to make it a requirement for every town group, ie. zoning board, planning board, traffic study, design review board to publicize their meeting dates in the Canton Citizen and Journal.*

*Finally what about Draper Mills land? Is it possible for the town to try and purchase that for either fields or green space?*

*'I believe that Canton has some very valuable historic properties. I also believe that these properties could be the basis for the development of tourism in Canton (i.e. Canton's own freedom trail). Such an avenue of action could increase business, increase awareness of Canton's unique history and increase town revenues. '*

*'I wish we could improve the storefronts downtown. They look horrendous for the most part. Burying utility wires was a waste.'*

*'Who is in-charge of the Master plan? Are you all elected?'*

*'I just can't emphasize enough how much traffic is an issue to this town and me. I live on a street that is subject to "commuter" cut through.'*

*'Please find a way to provide bicycle lanes/ways/paths / routes through the downtown, to help reduce some auto traffic.'*

*'I am a student in the MPA program at Bridgewater State College and for our course in Public Finance we have to do a paper on a local towns Financial Performance. I have been assigned the Town of Canton. I need to know where I can get information on the town in such areas as the unemployment rate, per capita income, commercial/residential tax base split, prominent*

*business activity etc. I was planning on going to the public library but I understand that is it closed at this time. Is there an office at your city hall that I can go to obtain this and other information?'*